

The IIMC Foundation is a diverse team of volunteers who are passionately committed to raising endowed dollars whose earnings help IIMC pursue its educational objectives.

CALL AND NOTICE

MID-YEAR BOARD MEETING OF THE BOARD OF DIRECTORS OF THE IIMC FOUNDATION

NOTICE IS HEREBY GIVEN that the Mid-Year Meeting of the Board of the Directors of the IIMC Foundation, aka Municipal Clerk Education Foundation, of the IIMC (INTERNATIONAL INSTITUTE OF MUNICIPAL CLERKS), an Illinois corporation not for profit, is called and will be held virtually, on Sunday, November 15, 2020, commencing at 8 a.m. Pacific.

The purpose of the meeting will be to consider and to transact such business as may come before the meeting in accordance with the bylaws.

Dated this 29th day of October, 2019.

Mary Lynne Stratta, MMC President



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SUNDAY, NOVEMBER 15, 2020 8 A.M. PACIFIC 9 A.M. MOUNTAIN 10 A.M. CENTRAL 11 A.M. EASTERN VIRTUAL MEETING

AGENDA

- 1. Call to Order
- 2. Roll Call

Fundraising

- 3. Marketing Committee report (Henley) (Pages 1-9)
- 4. Revenue Growth Committee report (Nicol) (Pages 10-21)
 - a. Fundraising Strategies (Nicol)
 - b. Legacy Program (Cassler)
- 5. Special Events Committee report (Moore) (Pages 22-24)
- 6. Development Committee report (Buttiglieri) (Pages 25-30)
- 7. Hawaii Raffle promotion update (Nicol/Wolf)
- 8. Workshop The Legacy Planned Giving Program (Cassler/Hussey)
- 9. IIMC Report Education Programs and Funding into the Future (Johnston) (Pages 31-33)
- 10. Strategic Plan update (Stratta) (Pages 34-39)
 - a. Committee meetings Marketing, Revenue Growth, Special Events



SUNDAY, NOVEMBER 15, 2020 VIRTUAL MEETING

Page Two

Administration

- 1. Excusal of absences
 - a. Chris Shalby
 - b. Pamela Smith
- 2. Minutes approval
 - a. June 25, 2020 (Pages 40-45)
 - b. October 22, 2020 (Pages 46-47)
- 3. Executive Committee report
 - a. Report to IIMC Board (Stratta)
- 4. IIMC President Johnston report (Johnston)
- 5. Finance Committee report (Schneider) (Page 48)
 - a. Dues Comparison Report (Pages 49-50)
 - b. Investments update (Pages 51-54)
 - c. Annual audit report (Pages 55-86)
 - d. 2020 Year End Budget status (Pages 87-89)
 - e. 2021 Budget adoption
- 6. Bylaws Committee report (Wolf) (Page 90)
- 7. Nominating Committee report (Hammerstrom)
- 8. Donor Recognition Committee report (Cassler) (Pages 91-93)
- 9. Adjourn

Board of Directors Roster (Pages 94-96) Committee Roster (Page 97)



TO: President Mary Lynne Stratta and IIMC Foundation Board of Directors

FROM: Melissa Henley, Chair, Marketing Committee

DATE: October 27, 2020

The IIMC Foundation Marketing Committee have communicated via email and phone regarding the scope of work assigned to us under the IIMC Foundation Strategic Plan, including:

- Rebrand and market society levels
- Support special events committee with retail program
- Work with Finance Committee to investigate ways to support giving, e.g., text, Venom, and Zelle
- Launch campaign "20 for 2020" with Regional contest targeting first time givers
- Jim Tinnin scholarship promotion List winners in programs and e-briefings; work with Development Committee to obtain photos and releases to run before keynote at conference and scroll on website; and add to Region newsletters

Some of this work has shifted due to the pandemic. An update on our progress is included below.

Implementation Planning for New Giving Levels

The Marketing Committee has been assisting the Revenue Committee with an implementation timeline for new giving levels. For reference and discussion, this is included below. Once the implementation timeline is approved, work will be distributed to the various committees.

Launch Items	Responsible	Timeline	Cost
Determine launch date - at Conference, retroactive to January 1?	Board of Directors	11/15/20	\$0.00
Identify initial members of Leadership Circle (\$25k+ in lifetime giving)	Finance Committee	12/31/20	\$0.00
Write website copy	Marketing Committee	12/31/20	\$0.00
Write E-briefing announcement	Marketing Committee	12/31/20	\$0.00
Write digest announcement	Marketing Committee	12/31/20	\$0.00
Create digest ad	Marketing Committee	12/31/20	\$0.00
Create handout (PDF for website, print for conference)	Marketing Committee	12/31/20	\$0.00
Update website	Marketing Committee/Webmaster	5/1/21	\$0.00
Design and order badge ribbons - Foundation Donor, Schwartzkopf Society, Leadership Circle, Honors Circle	IIMC ED	5/1/21	Absorbed by IIMC?
Design and order lapel pins - IIMC Foundation logo	Donor Recognition Committee	5/1/21	
Print handout for conference	Donor Recognition Committee	5/1/21	
Create Online Donor Wall (website)	Marketing Committee/Webmaster	5/1/21	\$0.00
Create online recognition for Leadership Circle and Honors Circle	Marketing Committee/Webmaster	5/1/21	\$0.00

Ongoing Items	Responsible	Timeline	Cost
Maintain donor database & communicate updates to	Finance Committee		\$0.00
Marketing, Legacy and Revenue Growth			
Track new Leadership Circle inductees	Finance Committee		\$0.00
Send welcome letter to Leadership Circle members	Treasurer		
Send thank you letter to new donors	Treasurer		
Write IIMC Foundation Email Updates for Donors (visionary,	Marketing & Revenue Growth		\$0.00
trailblazer, Leadership Circle, Honors Circle) - 4x/yr	Committees		
Send email updates to donors	Secretary		\$0.00
Update online donor wall - Leader, Visionary, Trailblazer	Marketing Committee/Webmaster		\$0.00
Update online recognition for Leadership Circle, Honors Circle	Marketing Committee/Webmaster		\$0.00
Coordinate with Chris for ad space in conference program to recognize Leadership Circle and Honors Circle members, work with Marketing to get ad designed	Donor Recognition Committee		\$0.00
Write & submit announcements to Chris for e-briefing recognizing new Honors Circle members	Donor Recognition Committee		\$0.00
Work with Chris to recognize Leadership Circle members in the Annual Report	President/Treasurer		\$0.00
Organize reception at annual conference	President/IIMC ED		

For reference, a sample ad is included to show how we can position this change. A sample welcome letter is also included. Further marketing materials will be created as we move forward.



Dear [NAME],

As President of the IIMC Foundation, I want to personally welcome you to the IIMC Foundation family!

Thank you so much for your generosity! Through your donation to the IIMC Foundation, you are truly making a life-changing difference to clerks worldwide.

The IIMC Foundation raises the funds needed to educate municipal clerks to make them proficient in the services they provide for their communities. You can be confident that we're using your gifts wisely. In fact, since its inception, the IIMC Foundation has awarded over \$1.1 million dollars toward scholarships and educational programs for IIMC members.

It's difficult to calculate the number of members touched by the Foundation. If you have ever received a scholarship, attended the Education Colloquium, attended educational sessions at an IIMC Conference, reached out to the IIMC Education staff, or attended your local Association or Region education program supported by a grant, you have been touched by the Foundation's dollars. However, the opportunity remains for the Foundation to touch each and every member, each and every year.

If you'd like to further your involvement with the Foundation, the newly created Development Committee, chaired by Vincent Buttiglieri, MMC, Township of Ocean, NJ, welcomes anyone interested in supporting the Foundation's fundraising mission. All are welcome. Vincent can be reached at vbuttiglieri@oceantwp.org or by calling 732-531-5000, Ext. 3321.

All of us at the IIMC Foundation value your generosity and are so grateful for your support of clerks' education.

Sincerely,

Mary Lynne Stratta President, IIMC Foundation

2021 Conference T-Shirts

Thanks to assistance from Cristina LoVerde and General Code, the design for the fundraising t-shirt was completed. The shirt will sell for \$25 and will be available in sizes S-2XL. For reference, an image of the shirt is included.



Giving Tuesday 2020 Campaign

To align with Giving Tuesday, and to make use of the bags and bracelets produced for the 2020 conference that were unused, the Marketing Committee proposes a campaign to run for Giving Tuesday (December 1, 2020). Please see below for the flyer and newsletter announcement.

School wi	th the IIN	y, Go "Bag" to IC Foundation
While school may be back in so or virtually, the IIMC Foundatic education year round! This Giving Tuesday, with your support the IIMC Foundation December 30, you'll be ready with an exclusive bag – and th also receive an exclusive IIMI bracelet! It's all for a good cause—furth through scholarships and IIMC	\$75 donation to n received before to go "bag" to school e first 250 donors will C Foundation charm	St. Louis 260/260
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This Giving Tuesday, Go "Bag" To School with the IIMC Foundation!

While school may be back in session either in-person or virtually, the IIMC Foundation supports clerks' education year-round.

This Giving Tuesday, with your \$75 donation to support the IIMC Foundation (received by December 30), you'll receive an exclusive bag – and the first 250 donors will also receive an exclusive IIMC Foundation charm bracelet.

It's all for a good cause – furthering clerks' education through scholarships and IIMC programs. Learn more at iimcfoundation.com.

Please note that while all donations are greatly appreciated, bags and bracelets will only be shipped in the United States.

Amazon Smile Giving Campaign

To promote donations through Amazon Smile during the holiday season, the Marketing Committee has prepared an ad for the e-News Digest or e-News Briefing as well as a brief newsletter article.

Do you shop on Amazon?

Select the IIMC Foundation as your Smile Charity when you shop!

Go to smile.amazon.com each time you shop, and a portion of your purchase will support the IIMC Foundation and our efforts to support clerks' education.



The IIMC Foundation is on AmazonSmile!

Did you know you can support the IIMC Foundation every time you shop at Amazon with AmazonSmile? Every time you shop there, Amazon donates 0.5% of all eligible purchases to your favorite charity when you shop. It's a great way to support the IIMC Foundation when you're purchasing groceries, holiday gifts or even toilet paper!

If you haven't used AmazonSmile before, it's easy to get started.

- You must go through the AmazonSmile website at smile.amazon.com. Sign into your account using your Amazon name and password.
- On your first visit, you need to select the Municipal Clerks Education Foundation of IIMC as your charity.
- Amazon will remember your selection, and then every eligible purchase you make at smile.amazon.com will result in a donation!
- You use the same account on Amazon.com and AmazonSmile. If you have a Prime membership, it will still work. Your shopping cart, Wish List, registries, and other account settings are also the
- If you use the app on your mobile phone to shop, no worries! You can even designate the IIMC
 Foundation through your mobile app. Make sure you're using the latest version of the Amazon
 Shopping app on your phone or mobile device. Then just turn on Amazon Smile by opening the
 app and finding 'Settings' in the main menu (=). Tap on 'AmazonSmile' and follow the onscreen instructions to turn on AmazonSmile on your phone.

Shop through AmazonSmile and make a difference doing the things you're already doing! If you have any questions, please contact any member of the IIMC Foundation Board of Directors.

Support for Legacy Committee

The Marketing Committee has been assisting the Legacy Committee with updated marketing materials, including a new flyer, an updated postcard and an article for the e-News Digest. Samples of new marketing materials are included below.



Have you thought about the future?

It's never too late – or too early – to plan for the people and causes you care about. If you're thinking about the future and want to get started creating or updating your estate plan, now's the time.

If you want to make a significant gift that will transform the work of the IIMC Foundation for generations to come, a legacy gift through your will:

- Costs you nothing during your lifetime.
- Preserves your savings and cash flow.
- Can be changed or revoked as needed.
- · Allows you to be far more generous than you ever thought possible.
- Is easy to arrange a simple paragraph added to your will is all it takes.

Just a small effort on your part can make a big difference to the IIMC Foundation's mission of supporting the education of clerks worldwide. When you take the small step of naming the IIMC Foundation in your will, you leave a legacy that will impact the education of clerks now — and into the future.

Email Sharon Cassler at clerk-fcouncil@cambridgeoh.org or visit www.iimcfoundation.com to learn how you can make a big difference with the IIMC Foundation Legacy Program – starting today.

Support for Special Events Committee

The Marketing Committee has been continuing to assist the Special Events Committee with projects, including marketing materials for the Hawaii raffle, Santa Claws raffle and the Win-Win contest.

Website Upgrade and Associated Programs

Thanks to Colleen for continuing to update the website! Please send all news and updates her way.

Upcoming Projects

In addition to completing projects as needed, we look forward to developing new promotional materials for regional directors and promoting our new online donation form when it is launched. We are also ready to assist with projects to support other committees.

We thank you for the opportunity to serve.

REVENUE GROWTH COMMITTEE MEETING SEPTEMBER 15, 2020

NOTES

PRESENT: Wayne Hussey, Melissa Henley, James Bonneville, Buster Brown, Colleen

Nicol, Vinny Buttiglieri, and Cristina LoVerde

EXCUSED: Sharon Cassler

Wins

Huge success with Municode and American Legal matching donation efforts

Strategic Plan Goals

- Support launch of new society level program through finalization and execution of implementation plan
- Complete set-up of Text to Give
- Support Development Committee with execution of Friendship Fridays Program
- Finalize and implement enhanced Legacy Giving Program
- (Respond to revenue generation challenges in the coming year)

MID-YEAR MEETING:

Request Presentation from IIMC at Mid-Year Meeting

- What are IIMC's plans for education delivery in the near future?
- How can the Foundation support IIMC's education delivery plans?
 - Evergreen online Institutes
 - Return to on-land Institutes
 - Other education programming support
 - o Education technology needs for Institutes
- What are IIMC's funding priorities for Foundation support?
- · Provide trending data on course attendance

Full Board Discussion

- If the 2021 Conference is cancelled, how will that affect the Foundation's revenues and programs?
- How can the Foundation address these challenges?



To: Mary Lynne Stratta, MMC
IIMC Foundation President

Colleen Nicol, MMC
Revenue Growth Committee Chair

Fr: Sharon K. Cassler, MMC

Legacy Giving Program Subcommittee Chair

The subcommittee to review the Legacy/Planned Giving Program for the IIMC Foundation has been working to breath some new life into this program.

It's been a job to find the list of donors, but we were able to lay our hands on a list, but still feel that this has not been updated nor is it complete.

There have been several areas that we talked about and feel that we are not ready to proceed with getting this Program up and running and adding to the list of donors. This report has several pieces for the Board to review and I'll address each one below:

- New/updated Ad for the IIMC Program
 - The list with the Legacy Donors
 - ♣ DRAFT letter to those donors
 - **♣** EBLAST we'd like to use ASAP
- Legacy Program Gift Notification Form
- ♣ IIMC Foundation Policy #29 with proposed amendment
 - ♣ Legacy Program prospect sources list

The Committee felt we needed to keep the ad in the Program but also felt it needed updated. We enlisted the help of Melissa for this.

The list of Legacy Donors is very old and we aren't even sure that it is correct or up to date, but it is the only one we could find and plan to work off of this list as we move forward.

The DRAFT letter is what I plan to send to those who are on the list. We need to be sure to get an updated form from each of them to make sure that our database is brought up to date. We also need to ensure that those who are on it have designated the amount that they would like to leave to the Foundation. We have several who have submitted the form but have not committed an amount. We recognize that all may not be ready to do that, but we need to get the form and letter in their hand. It was mentioned in one of our meetings, that this has fallen through the cracks and there are some people who haven't been contacted at all since they initially signed up. We need this rectified ASAP.

Again, enlisting the help of Melissa, we have a stand along EBLAST that we would like sent out to our membership. This is a program that hasn't gotten a lot of attention the past and therefore, we need to be sure that our members know about it.

The next piece is the Legacy Program Gift Notification and Form. This will be sent with the letter as a way of making it very easy for our contributors. We also plan to use this in future EBLASTS and would like to have it placed on our Website.

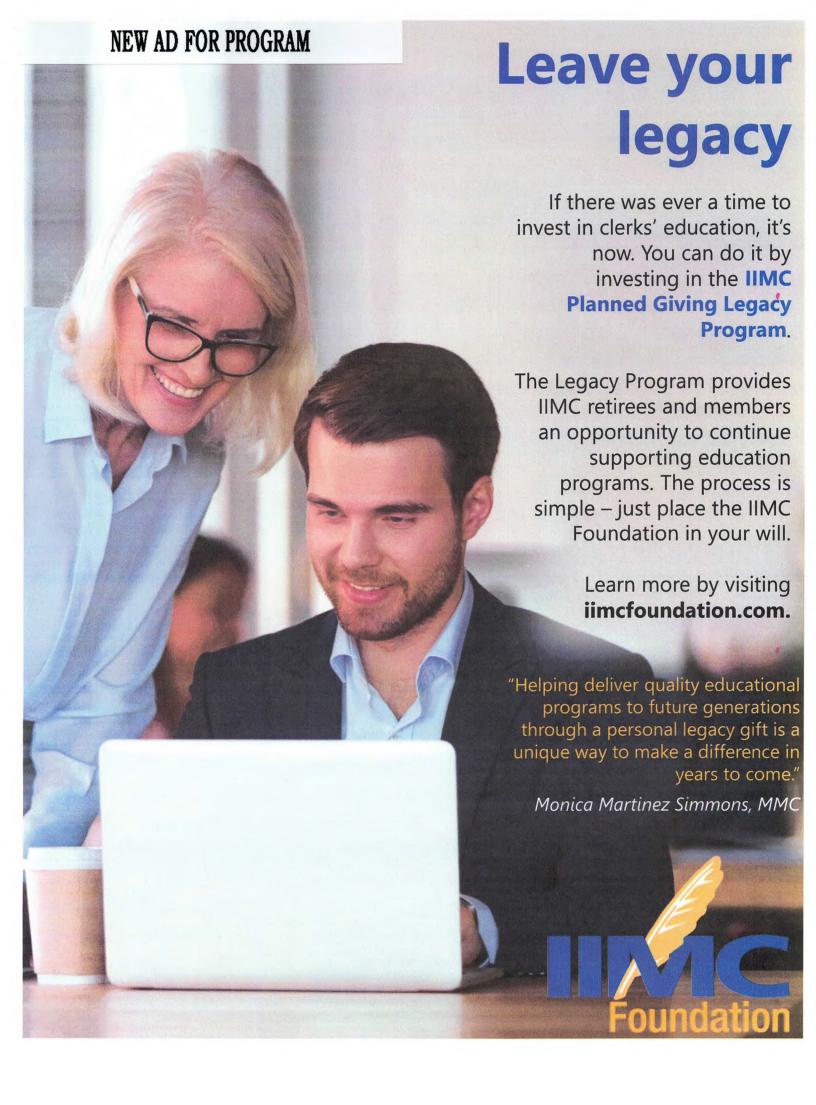
The next one is the IIMC Foundation Policy #29. We felt that this policy needed to be updated, but as we reviewed it and held our conversations, it appears that the biggest "hole" in the whole process has been the lack of information. IIMC HQ was unable to locate the list – our Treasurer didn't have a list – it appeared as though no one could find what we needed. Roxanne was finally able to speak with our former Treasurer and after further digging, did come up with the list we can work off of. We believe that, going forward, if we amend the Policy, item 2) with the following language: AND ADDED TO THE FOUNDATION REPOSITORY, that would correct our problem. Once the form is received at HQ or with us, it will then be added via Laserfiche, so that we don't have this issue in the future.

Finally, the last piece is probably the most important – developing a list or lists of prospects for growing the program. This will take some time and require one on one conversations, but the plan right now is, Wayne and I are committed to reaching out to the IIMC Foundation Board as well as the IIMC Board. Once we've done that, we can then enlist the help of others from the Foundation Board to assist with making contacts with those that are on our lists.

We are excited about getting this program back to the forefront and making sure that all of our members know that it is here and the importance of leaving a gift for future education of municipal clerks. It was interesting to learn that the 2 representatives from the Development Committee were completely unaware that this program even existed. We've got lots of work to do on this!

Respectfully submitted,

Sharon K. Cassler, MMC Revenue Growth Subcommittee/Legacy Program



LEGACY PLAN DONORS

Name	Date of Letter	Amount Specified	Amount Specified	Name in Legacy Program	Name in
		(Yes)	(No)	(Yes)	Program (N
James Tinnin	5/26/2007		×	×	
Helen Kawagoe	2/11/2009	×		×	
Kathy Thorpe-Holder	9/1/2009		×		
Marilyn Swing	7/9/2009		×	×	
Dyanne Reese	5/18/2013	×		×	
Brenda Young	5/18/2013	×		×	
Wayne Hussey	5/30/2014		×	×	
Marian Karr	6/4/2014		×	×	
Colleen Nicol	8/14/2014		×	×	
Monica Martinez Simmons	4/6/2015		×	×	
Vincent Buttiglieri	11/9/2015	×		×	
Faith Elford	11/9/2015		×		
Dale Barstow	11/9/2015		×	×	
Buster Brown	11/9/2015		×	×	
Stephen Wolf	11/9/2015		×	×	

Let current addings to sured Junear



July 1, 2020

Dear Colleen

I am writing to you today to advise you that I have assumed the Chair of our Planned Giving Committee. I am excited to take on this challenge and try to give some more detailed attention to our Program. I've been joined by other members of the IIMC Foundation Board as well as members from our Development Committee. We've got a lot of new energy to put into the work of the Foundation! Our goal is to grow this source of support for the Foundation whose fund earnings, as you know, all go to IIMC Clerk Education programs.

My first task is to ensure that the integrity of our data base is intact. Here is what we have on file for your Planned Gift intention:

Expectancy Form completed with no amount specified

I would appreciate it if you could communicate back to me that this information is correct or provide me with any corrections for our files. We want/need to ensure that our records are accurate. I can be reached via email, clerkofcouncil@cambridgeoh.org, or by snail mail at City of Cambridge, 814 Wheeling Ave., Cambridge, OH 43725.

Please note that I will ensure that there is regular communication from the IIMC Foundation to you going forward. We very much appreciate your support of IIMC through the Foundation.

Sincerely

Sharon K. Cassler, MMC Clerk of Council, City of Cambridge, Ohio IIMC Past President 2010-2011 IIMC Foundation Board Member

EBLAST

Have you thought about the future?

It's never too late – or too early – to plan for the people and causes you care about. If you're thinking about the future and want to get started creating or updating your estate plan, now's the time.

If you want to make a significant gift that will transform the work of the IIMC Foundation for generations to come, a legacy gift through your will:

- Costs you nothing during your lifetime.
- Preserves your savings and cash flow.
- Can be changed or revoked as needed.
- Allows you to be far more generous than you ever thought possible.
- Is easy to arrange a simple paragraph added to your will is all it takes.

Just a small effort on your part can make a big difference to the IIMC Foundation's mission of supporting the education of clerks worldwide. When you take the small step of naming the IIMC Foundation in your will, you leave a legacy that will impact the education of clerks now – and into the future.

Email Sharon Cassler at <u>clerkofcouncil@cambridgeoh.org</u> or visit <u>www.iimcfoundation.com</u> to learn how you can make a big difference with the IIMC Foundation Legacy Program – starting today.



Leave your legacy

by investing in the IIMC Planned clerks' education, it's now. You can do it If there was ever a time to invest in Giving Legacy Program.

the keepers of democracy in local Please join us in leaving a legacy to government—our clerks.

IIMC Foundation Unrestricted Endowment Fund Gift Notification

Foundation Unrestricted Endowment educational priorities of IIMC sors and my family, and while this tent is to contribute to this endowment donations in my memory to the IIMC or will be revealed or will be revealed	IIMC Foundation 2331 Utica Ave, Ste. 200 Rancho Cucamonga, CA 91730 Phone 909/944-4162 • FAX 909/944-8545 • Tax ID # 95-3926604 limcfoundation.com	Dated: Donor Signature:	The amount of the gift in my will (or other instrument) is \$at a later date.	\Box I have also instructed my family to assign memorial donations in my memory to the IIMC Foundation.	□ I have confirmed this gift with my professional advisors and my family commitment is revocable at any time, my current intent is to contribution.	Check all appropriate boxes:	through some other planned gift) to support the IIMC Foundation Unrestricted Endowment Fund whose net annual earnings are in support of the educational priorities of IIMC
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POLICY

IIMC FOUNDATION

NUMBER: 29 **DATE:** May 16, 2015

TYPE:

Legacy Donations

SUBJECT: IIMC Foundation/IIMC Legacy Donor Recording Protocol

POLICY CONTENT:

The following protocol has been developed to ensure that IIMC and IIMC Foundation are properly recording all Legacy Fund Donors in their respective donor tracking systems and that these two data sources are accurate at all times regarding these critical gifts to the IIMC Foundation in support of IIMC education initiatives:

- Through volunteer solicitation and the instructions on the Legacy Fund Expectancy Form, the IIMC Foundation will receive The Legacy Fund Expectancy Form from the Donor confirming that they are directing a Planned Gift to the IIMC Foundation through their will or some other acceptable financial vehicle. In those instances where the nature of the gift appears complicated in any way, the IIMC Foundation will have the gift evaluated by the Chair of the Development Committee, the Board Chair and the Treasurer using any outside professional counsel required. This group of IIMC Foundation representatives may decline the gift or work with the donor to ensure it is revised into an acceptable format. When this has been achieved the balance of the protocol will be undertaken as stated below.
- 2) Through the IIMC Foundation Treasurer an IIMC Foundation letter of acknowledgment will be sent to the Donor and a copy of The Legacy Fund Expectancy Form will be sent to the Executive Director of IIMC.
- 3) The Executive Director of IIMC will inform the IIMC Accounting Department who will note the Donor's status as a Legacy Fund Donor on their IIMC Foundation profile.
- The IIMC Accounting Department will send a special Legacy Donor Report to the IIMC Foundation Treasurer twice a year (one month before each of the bi-annual IIMC Foundation Board meetings) stating the name of all individuals whose IIMC Foundation profile has been marked as a Legacy Donor.

36

ADD TO PARAGRAPH 2 ABOVE: AND ADDED TO THE FOUNDATION REPOSITORY.

- 5) The IIMC Foundation Treasurer will reconcile the IIMC Report with the IIMC Foundation files. Any anomalies will be reported to IIMC Accounting Department who will investigate any discrepancies until they achieve a full reconciliation of these two data files- the IIMC IIMC Foundation system and the manual record of the IIMC Foundation Treasurer.
- 6) The IIMC Foundation Annual Report will include a new section featuring all Legacy Fund Donors acknowledging their donation by presenting their name and the date they confirmed through the Expectancy Form and their future contribution.
- 7) A copy of the IIMC Foundation Annual Report will be sent to each Legacy Fund Donor with an annual letter of appreciation for their support of the IIMC Foundation in this manner

Approved by IIMC Executive Director (signature and date)

Signature	Name	Date
Approved by IIMC Fo	oundation President (signature and date)

IIMC FOUNDATION PLANNED GIVING PROSPECT SOURCES

- Current IIMC Board members
- Past IIMC Board members
- Current IIMC Foundation Board members
- Past IIMC Foundation Board members
- All current donors with gifts above \$100
- All past donors with gifts above \$100
- All Quill Winner
- All current Institute Directors
- All past Institute Directors
- All scholarship winners (can we guess at their age?)

IIMC Foundation is a diverse team of volunteers who are passionately committed to raising endowed dollars whose earnings help IIMC pursue its educational objectives.

TO: President Mary Lynne Stratta and IIMC Foundation Board of Directors

FROM: Shari Moore, Chair, Special Events Committee

DATE: October 26, 2020

The IIMC Foundation Specials Events Committee completed or discussed the following work:

- Santa Claws Raffle is being held for the fourth year. The form was posted on the foundation's website and sent out to IIMC members through IIMC's newsletters. Special thanks to Kristie Smithers and Stephanie Kelly for sponsoring this raffle.
- The IIMC Public Relations & Marketing Committee made recommendations to the IIMC Board for the 75th Anniversary logo. A blue diamond logo was chosen by the Board. The Special Events Committee is looking at special event ideas for the Grand Rapids conference.
- The Special Events Committee is brainstorming on more fundraising ideas. They will support the Giving Tuesday 2020 Campaign and other event ideas of the Marketing Committee.
- The 2021 Grand Rapids Conference raffle will begin soon with consideration of how 2021 will look, should the approach be different for this event.



Santa Claws Raffle Entry Form

All proceeds support the IIMC Foundation and IIMC education programs

hone	Email
ity	State/Province/Country
Tickets	s are \$10 each or 3 for \$25
☐ I will pay by check -	Please make check payable to IIMC Foundation.
☐ I will pay by credit o	card – Complete information below:
Credit Card No	Expiration date
Signature	Please charge this amount \$

Mail this flyer with your payment no later than November 9, 2020 to:

IIMC Foundation Treasurer Roxanne Schneider PO Box 333 Dysart IA 52224



Thank you for your support!





TO: IIMC Foundation Board of Directors

FROM: Vincent Buttiglieri, Chair - IIMC Foundation Development Committee

SUBJECT: Mid-Year Report

It gives me great pleasure to submit this initial report on behalf of the newly-formed IIMC Foundation Development Committee.

The following professionals have enthusiastically agreed to serve on the Development Committee:

Region 2 – Douglass Barber and Elizabeth "Libby" Hume

Region 3 – Debbie Volk, Jan LeViner, Lynette Ogden, and Lynn Carter

Region 4 – Rhonda Cole, Myrna Rios, Mary Ann Hess, Lydia Lopez, Esmeralda Hudson, Mayra Ortiz, Frances Aguilar and Jenny Page

Region 5 – Angie Marshall, Helen Dunlap and Kathy Walker

Region 6 – Marie Moe and Linda Rappe

Region 7 – Julie Kamka (has now re-located to Region 8)

Region 8 – Cherry Lawson

Region 9 – Mindy Cuppy, Tori Barnett, Tracy Davis, Stacie Cook, Karin Johnson, and Ruth Post

Region 11 - Hans Rijs and Jaap Paans

The Committee is still looking for representatives from Regions 1 and 10.

Mission/Goals for the Development Committee:

- Create an awareness and understanding of the mission of the IIMC Foundation
- To assist the IIMC Foundation in their many fundraising activities both at the Annual Conference and throughout the year
- To serve as a conduit between the Foundation and the membership in the your respective regions

 To assist in disseminating information from the Foundation to the membership in your respective regions so that all are aware of the many activities and benefits of the activities

- Build a strong support system for all Foundation activities
- Develop a Diversity and Inclusion Statement
- Develop future Foundation Board Members

Since the Foundation's Annual Meeting in May 2020, the Development Committee held two (2) teleconference calls: June 23, 2020 and October 16, 2020. Both meetings were held via the GoToMeeting platform.

Even during this time of uncertainly, the Committee is enthusiastic about their support of all activities of the Foundation and is willing to assist in any way possible. As the year progressed, additional duties have been funneled to this Committee including "Friendship Fridays" and assisting in spreading the word regarding the new levels of giving being spearheaded by the Marketing Subcommittee.

Over the past six months, the Committee focused on the following:

Completed Projects:

Creating a "Fact Sheet" which will concisely explain the mission of the Foundation, its various fundraising activities, the various scholarship/grants available and how one can be the recipient of said scholarship and/or grant.

After much discussion and vetting of information, the Committee came to a consensus on what information would be included. Committee member Myrna Rios and her staff, took the project over to design the flyer. The final version is made part of this report. THANK YOU MYRNA!!

The Committee looks forward to the Board's approval to begin disseminating this flyer to the membership through both hard copy and all available social media platforms.

Ongoing Projects:

Assisting the Foundation in promoting the Hawaii and "Santa Claws" fundraising efforts throughout their States and Regions.

Committee members will continue to promote these two fundraising efforts, although the efforts have been curtailed as travel is virtually non-existent at this time. However, we are working to get the word out utilizing social media within our respective regions. Creation of a Video of Past Scholarship/Raffle Recipients to be placed on both the IIMC and the Foundation's website. By placing it on both, the Committee could access it when traveling within their States and Regions promoting the Foundation.

The Foundation Board of Directors were gracious enough to allocate funds in their budget to pay for the creation of the video in 2019. All Committee members believe this is a project that will bring to the forefront all the positive activities of the Foundation as well as the many recipients of the various scholarships that the IIMC Foundation provides and how these funds have positively impacted our member's professional lives. We very much wish to move forward with this endeavor at the 2021 IIMC Conference in Grand Rapids.

While we realize this has been a difficult time for the Foundation, if financially feasible, the Committee would like to request the funds for a videographer be present at the 2021 IIMC Conference in Grand Rapids to develop the video.

Creating a Diversity and Inclusivity Statement

The Committee is in the early stages of gathering statements from different entities with the hope that will guide us as to what would be appropriate for the Foundation.

President Stratta provided information received from a legal blog concerning whether a non-profit organization needs to include a diversity statement in its bylaws or rather just a policy. The Development Committee looks forward to any quidance regarding this matter.

➤ "Friendship Friday" as presented to the Development Committee from the Revenue Subcommittee. The purpose of this endeavor is strictly to enlighten the membership about the Foundation and its activities. It IS NOT a donation solicitation.

Wayne Hussey and I will be working to come up with a script so that the message is consistent for all telephone calls. IIMC will be providing the list to call.

I look forward to discussing this report further with the Foundation Board at the Mid-Year meeting.

Thank you for the opportunity to serve as Chair of the Development Committee. I believe this is a vital component to achieving our ultimate goal – 100% support from the membership.

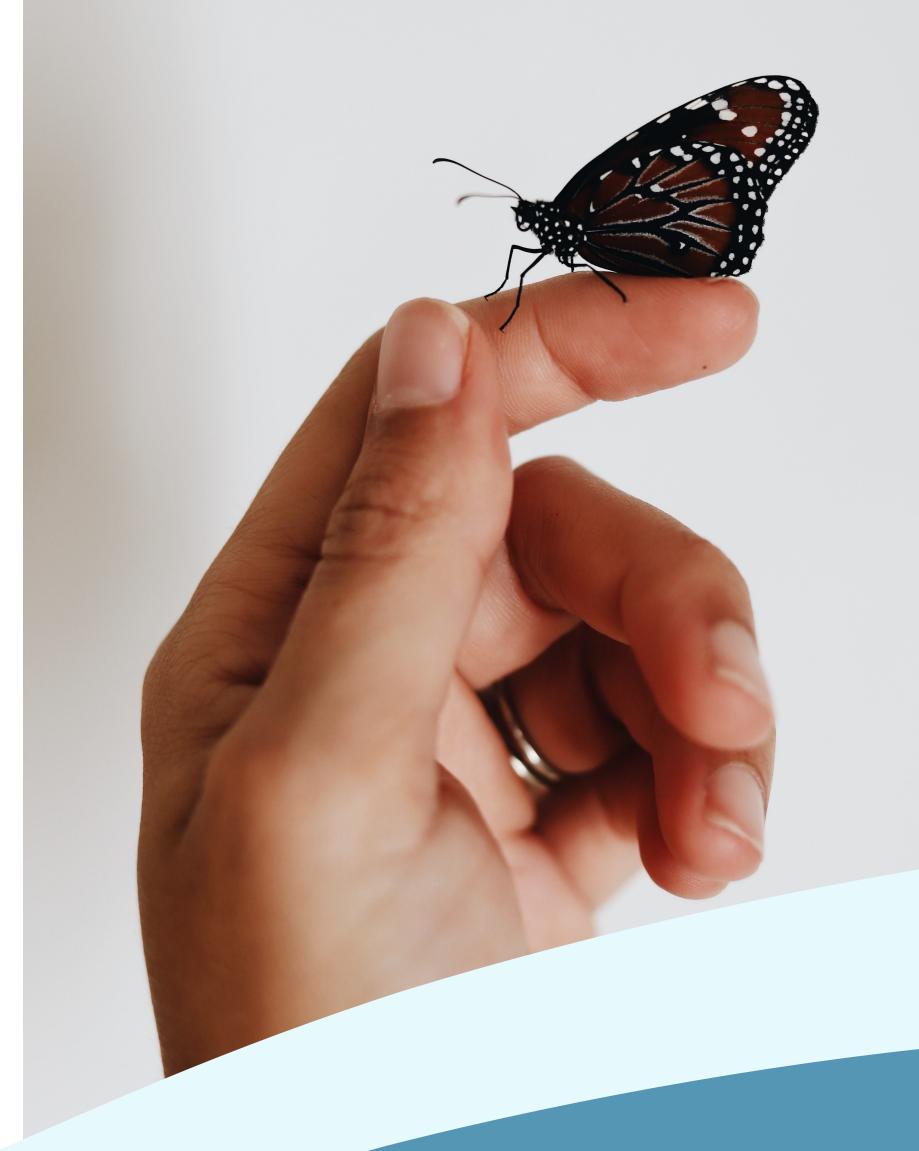


Since its inception in 1984, the IIMC Foundation has awarded and/or Municipal Clerk's Scholarships and IIMC **Education Programs.**



What is the IIMC Foundation:

- Established in 1984, the IIMC Foundation is a tax-exempt, nonprofit foundation created to raise funds for the International Institute of Municipal Clerks. THAT'S IT!!!!
- IIMC uses these funds to promote, train and educate Municipal Clerks, making them proficient in their duties and the services they provide for the citizens of their community.
- contributed over one million \$\$\$\$ towards



How can I donate?

- Membership Renewal Contribution (\$25.00) to **Continuing Professional** Development
- Hawaii Raffle Fundraiser
- Silent Auction held at the IIMC Conference
- Alaska King Crab "Santa Claws" Fundraiser
- IIMC Planned Giving Legacy Program

"Giving is not just about making a donation. It is about making a difference"

Kathy Calvin, CEO and President **United Nations Foundation**

Why Should I Give to the IIMC Foundation?



How can I receive an IIMC Foundation Scholarship? It's SUPER EASY!

- Visit the IIMC Foundation website using this link: https://www.iimcfoundation.com/
- Click the Scholarships and Grant tab and identify which scholarship/grant you wish to apply for and simply click on that tab. It's as easy as that!

What scholarship/grant am I eligible to receive?

The IIMC Foundation offers a variety of individual, State and Region Scholarships and Grants such as:

CMC/MMC Scholarships

- Amount of EACH Award: \$400.00
- Recipients are selected in April and the scholarship is good for programs. running between June 1st of the year selected and May 31st of the subsequent year.
- Deadline to Apply: March 1st of each year (this may vary).
- SCHOLARSHIPS AWARDED:
 - 2019-2020: 38 totaling \$15,200
 - 2018-2019: 50 totaling \$20,000

IIMC Conference Grant

- Allows two (2) members from each of IIMC's 11 Regions to attend the IIMC Annual Conference held each May.
- If awarded a grant, the IIMC Foundation will cover the cost of your registration!!!
- SCHOLARSHIPS AWARDED:
 - 2020: 21 awarded totaling \$12,600
 - 2019: 21 awarded totaling \$12,600
 - 2018: 21 awarded totaling \$12,600

Jim Tinnin Online Scholarships

- Amount of EACH Award: \$100.00
 (Maximum of 2 Recipients per IIMC
 Region annually).
- Recipients are selected in November and the scholarship is good for online programs running between January 1st -December 31st of the subsequent year.
- Deadline to Apply: October 31st of each year (this may vary).
- SCHOLARSHIPS AWARDED:
 - 2020: 120 awarded totaling \$12,000
 - 2019: 15 totaling \$1,500

IIMC Region Meeting Stipend

- Assists with offsetting the cost(s) of one education program offered to all states in that region at once.
- Amount awarded fluctuates and is based on the IIMC Foundation's annual donation to IIMC (in 2019 and 2020, the amount was \$1,000 per IIMC Region)

How will my donation make a difference?

With proper funding, IIMC
Foundation resources will
continue to assist in promoting
the education and training of
Municipal Clerks by the following:

- Augmenting IIMC's educational programs
- Funding special educational seminars
- Funding research such as the Education
 Summit and the Education Task Force
 Joint Meeting
- Funding speaking and training workshops at IIMC Annual Conferences
- Providing Scholarships, Grants and Educational Programs

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- Providing Scholarships, Grants and Educational Programs

"Because of the scholarship from the foundation I was able to go to my 1st IIMC conference and to attend some very interesting workshops and training sessions and I did earn enough points to qualify for my MMC!"



- Hans Rijs, MMC The Netherlands



INTERNATIONAL INSTITUTE OF MUNICIPAL CLERKS

To: IIMC Budget & Planning Committee

IIMC Board of Directors

From: Chris Shalby, Executive Director

Ashley DiBlasi, Asst. Dir. Professional Development

Date: October 14, 2020

Subject: 2020 IIMC Foundation Midyear Report

The IIMC Foundation has asked IIMC to provide answers and comments to their questions below regarding funding for education programs and how that will affect their fundraising efforts in the future.

From an Education Department perspective, Institutes are Institutes regardless of whether they are online or in-person. The current \$400 CMC/MMC restricted scholarships should be and are applicable to any Institute program regardless of the delivery method.

Guidelines for the Jim Tinnin Scholarship could be flushed out a bit as Institutes are now being offered online. Does this scholarship apply to online Institute sessions? It has not in the past unless the Institute has offered long standing on-demand sessions approved on our website (Florida and Alabama are the only two). We work under the assumption that many applicants that we have are applying for an online scholarship thinking that their institute sessions will apply.

From our research and feedback, there is a strong possibility that the future of professional development is going to be a hybrid model. Based on budgets and overall access to travel and training resources, online is now a fixture in professional development. We have all been forced into a virtual world faster than we intended to and it has been an excellent solution to a problem. However, we have also exposed the membership to the convenience of it, the lower costs from both the attendee and planner perspectives, and easier access overall. Once the current environment "disappears" the desire for convenience and lower costs will still remain. We have reached an audience with online learning now that we never had with in-person requirements.

- 1. What are IIMC's plans for education delivery in the near future? IIMC doesn't deliver much education outside of the annual conference. Prior to the pandemic we had 11 IIMC courses and the conference education program. IIMC provides guidelines and support for our educational partners to deliver education. Is there now an expectation that IIMC begin delivering education outside of the conference? If this question refers to how IIMC is going to support Institutes and Associations that are offering IIMC approved Education in the future, we can reference the Education and Institute Guideline review process that will resume with the Education and Professional Development Committee in 2021.
- 2. How can the Foundation support IIMC's education delivery plans? Technology and Scholarship Funding Updates. The Education Department took it upon itself to create the Virtual Institute and get the IDs on board but now that we have opened that door, we may never be able to close it again. We have considered offering monthly webinars similar to



what we offer now that could be sponsored by the Foundation covering the costs associated with the technology and speaker fees. This would allow IIMC to offer these to the Membership free of charge which could be an incredible help to those with budget restrictions or lack of travel ability. See notes on scholarship funding options at the bottom of this email.

- 3. **Evergreen online Institutes** Since IIMC is not typically an educational provider, but rather the conduit, this has not been explored in great detail. We do hope that the Institute Directors consider this as an option as they move forward as well. The education department feels that an IIMC owned Institute could be a possibility but still believe that members should receive location specific training which we would be unable to provide. An IIMC owned Institute will warrant a discussion with the IDs so as to the intent and discuss the "competition" factor.
- 4. **Return to on-land Institutes** We do believe that this will happen in the future, but they will not look the same as they did in the past. We believe that both Institute Directors and attendees miss the value of face-to-face networking and learning, but also understand the newfound benefits of cost saving (travel, room and board, meeting room rentals, food & beverage, etc.).
- 5. *Education Technology Needs for Institutes* Most Institutes have utilized Zoom meetings for online program delivery. Other platforms such as Canvas, Google Meet and Microsoft Teams have been utilized as well. The Foundation could benefit by reaching out to the Institute Directors and Associations and determine what assistance, if any, they could use from the Foundation.

6. Trending Data

- IIMC has offered 14 Virtual Institute Sessions as of this date with each selling the 100 allotted seats in less than 60 minutes. This totals 1,400 registrations with the expectation to reach a total of 2,000 by November when the program ends.
- Since the approval of Virtual Dialogues in May of 2020, IIMC has seen 18 Virtual Dialogues completed with majority of these reaching the 30-attendee maximum.
- In April, the Department negotiated with MindEdge Learning to offer 3 FREE Innovation & Creativity courses to the IIMC Membership. Since the launch of these programs in April, we have seen 1,774 registrations for these 3 free courses.
- The department has also partnered with IIMC sponsors to offer free sessions for the membership. Between these 10 sessions, there were well over 5,000 registrations.
- We have seen over 200 registrations for IIMC's courses offered through Captus Press since April 1, 2020.
- Institutes such as New England, Virginia, Florida, Texas, Alabama, and many others have offered online learning opportunities open to all IIMC members regardless of their location. Staff does not have firm numbers since we do not coordinate the registration for these programs, but we guarantee that these numbers would be in the

thousands. The Wisconsin Institute alone registered over 350 for their virtual weeklong program. At the time of the 2020 Colloquium Part 1 in May, IIMC only had 5 Institute Directors prepared to offer online programming. Since then, many have followed IIMC's lead and utilized the Virtual Institute model to deliver education. The numbers now reflect only a handful of Institutes that have not transitioned their programming online.

Areas of Concern for the Foundation:

- 1. The current CMC/MMC Restricted Scholarship funding period is not conducive to the new professional development model we find ourselves in globally. For Example:
 - a. **Jim Tinnin Online Scholarship program** application period is currently open and will fund online programs taking place between January 1-December 31, 2021. These dates are realistic and can be planned for according by the applicants. As of 10/6/20 we currently **have 110 applications** in house. Working on a calendar year timeline works beautifully.
 - b. CMC/MMC Institute Scholarships application period is open until March 1, 2021. This program will fund Institute programs taking place between June 1, 2021-May 31, 2022. This timeline has always been a hindering factor to receiving the number of scholarship applications that we would like to see come in house but more so now that ever. We are asking applicants to think 18 months ahead in some cases. As of this date, there is not a single IIMC Institute that has information available for programs they plan to offer between June 1, 2021 and May 31, 2022. This funding timeline does not work and that is confirmed by the one (1) application that we currently have in house.
 - c. **Conference Grants** We currently have **one** (<u>1</u>) **application** in house to attend the 2021 IIMC Annual Conference.
 - d. **Region Stipends** Since regions may not be gathering together in the traditional sense as we move forward, IIMC suggests looking into other ways to provide these \$1,000 regional stipends for the upcoming 2021 year.

Wayne Hussey Consulting Inc

PO Box 800 Waterdown, Ontario L0R 2H0 Wayne T 519-841-9424 E whci@golden.net Daniel T 226-747-7878 E whci@golden.net www:WayneHussey.com



The IIMC Foundation Strategic Plan 2020

Wayne Hussey Consulting, Inc. November 2019

BACKGROUND

On November 17, 2019, members of the Board of Directors of the IIMC Foundation gathered to participate in a rapid yet practical strategic planning process as designed and facilitated by Wayne Hussey Consulting Inc. The participants of the planning session confirmed their Mission Statement, updated the Vision Statement, and identified a preliminary list of Key Strategic Thrusts. This content is included below.

MISSION – WHO WE ARE TODAY

The IIMC Foundation is a diverse team of volunteers of who are passionately committed to raising endowed dollars whose earnings help IIMC pursue its educational objectives

VISION - OUR DESIRED FUTURE

The IIMC Foundation will increase its fund to \$2.8 million by the end of 2020 by adding new fundraising programs and expanding current programs

KEY STRATEGIC PRIORITIES

MARKETING

- Rebrand and market society levels
- Support special events committee with retail program
- Work with Finance Committee to investigate ways to support giving, e.g., text, Venom, and Zelle
- Launch campaign "20 for 2020" with Regional contest targeting first time givers
- Jim Tinnin scholarship promotion List winners in programs and e-briefings; work with Development Committee to obtain photos and releases to run before keynote at conference and scroll on website; and add to Region newsletters

• REVENUE GROWTH

- At preconference meeting have all willing Board Members identify twelve donor prospects they will approach prior to December 2020 - these need not be conference-based contacts
- Integrate the new giving levels in our solicitation kit
- Investigate deployment of a university mail call center to test applicability and return on investment of an IIMC Foundation mail call program; and subject to Board review in May, modify the 2020 budget to incorporate this investment
- Pending the outcome of the mail call investigation, develop a Legacy Giving specific program
- Create a task force for the Legacy Giving Program and present comprehensive plan at May meeting
- Promote monthly giving as part of society level programs
- In coordination with Special Events Committee, investigate use of the IIMC conference app for text giving and create an event to motivate donors targeting Opening Ceremonies at conference and include those not in attendance
- Coordinate monthly eBlast publication and develop schedule

• SPECIAL EVENTS

- Use leis to market Hawaii raffle at the conference; use volunteers from Development Committee to assist with sales table; and investigate purchasing tickets through app or phones
- Sell Mardi Gras beads for \$1 each for heads/tails coin flip at conference event
- Approach another vendor for a second trip or large ticket item for a drawing
- Raffle four St. Louis baseball tickets at conference, \$100 per chance, selling only 100 chances for event on same evening as Region dinners

• DEVELOPMENT/EVOLVING INTO THE FUTURE

- To more effectively market IIMC Foundation to a more diverse and inclusive cohort
- Recruit diverse Committee members and IIMC Foundation Board Members

- Begin work at the local and state levels
- Development communication methodology
- Better promote the online auction and recruit volunteers
- Create an awareness and understanding of the mission of the IIMC Foundation
- Assist the IIMC Foundation in their many fundraising activities both at the annual conference and throughout the year
- Serve as a conduit between the Foundation and the membership in the Regions
- Assist in disseminating information from the Foundation to the membership in Regions so that all are aware of the many activities and benefits of the Foundation
- Build a strong support system for all Foundation activities
- Develop future Foundation Board Members
- Investigate having panel or discussion with younger clerks regarding their concerns, view of the profession, what is driving them to give or not to give so we can better target that group
- Develop succession plan for Board of Directors including diversity

COMMITTEE BREAK-OUTS

Marketing Committee:

Melissa Henley, Chair Cristina LoVerde Steve Wolf Vinny Buttiglieri Mary Lynne Stratta

Revenue Growth Committee:

Colleen Nicol, Chair Wayne Hussey Sharon Cassler James Bonneville Buster Brown Mary Ann Hess Petie Ruch

Special Events Committee:

Shari Moore, Chair Roxanne Schneider Mary Johnston Kathy Dornan Tracy Davis Beverly Hammerstrom Sheri Pierce



The IIMC Foundation is a diverse team of volunteers who are passionately committed to raising endowed dollars whose earnings help IIMC pursue its educational objectives.

BOARD OF DIRECTORS MEETING OF THE IIMC FOUNDATION THURSDAY, JUNE 25, 2020, 9 A.M. PACIFIC DAYLIGHT TIME VIRTUAL MEETING

MINUTES

President Stratta convened the meeting at 9 a.m. Pacific Daylight Time.

PRESENT:

President Stratta, Vice-President Brown, Treasurer Schneider, Secretary Nicol, and Members Johnston, Pierce, Bonneville, Cassler, Dornan, Henley, LoVerde, Moore, Davis, Buttiglieri, Wolf, and Smith (arrived at 9:27 a.m.), and Executive Director

Shalby

ABSENT:

Member Hammerstrom and Hussey

ALSO PRESENT:

Barry Martzahl and Hans Anderson

EXCUSAL OF ABSENCES

Following discussion and without formal motion, the Board unanimously approved the absences of Members Hammerstrom and Hussey.

REPORT ON INVESTMENTS

Barry Martzhal and Hans Anderson of Graystone Consulting presented a report on Foundation investments. Unrestricted Funds came through these unprecedented times relatively well with an ending value at May 31, 2020, of \$2,076,513. Restricted accounts did not perform as well as due to absence of investments in technology with a value of \$686,076 as of May 31, 2020, however, returns are improving. There are no recommended changes to the portfolio or current asset allocation.

APPROVAL OF MINUTES

It was moved by Brown and seconded by Member Cassler to approve the minutes of May 16, 2020, as presented. The motion carried unanimously.

EXECUTIVE COMMITTEE REPORT

President Stratta reported recent communications promoting the Foundation's fundraising efforts. Secretary Nicol requested ideas for news briefing publication. There was no report from IIMC President McPherson at this time.

FINANCE COMMITTEE REPORT

Treasurer Schneider expressed appreciation for the report from the Foundation's investment advisors. A fundraising update will be shared later in the meeting. Point and Pay is proceeding with installation. Voluntary contributions have seen little growth.

BYLAWS COMMITTEE REPORT

Chair Wolf had no activity to report. President Stratta received and inquiry from a Region XI member that will be discussed with the Chair.

NOMINATING COMMITTEE REPORT

There was no report at this time.

DONOR RECOGNITION COMMITTEE REPORT

Chair Cassler reported that the Committee discussed recognizing the source of endowed funding paired with each scholarship and publishing the recipient's name with the endowment source to recognize donors. Treasurer Schneider confirmed that recipients are notified as to the endowment source of funds. Reimbursement checks include the notification again. However, this information is not shared with the membership at large. This was identified as a future eBrief topic.

President Stratta noted the Development Committee's observation that smaller donors don't feel they receive recognition. The Committee will continue to seek new ways to recognize all donors including via eBriefs and the website. Marketing Committee Chair Henley noted that the implementation plan for the new society levels includes assignments for the Donor Recognition Committee. The two Committee chairs will work together to build donor recognition into the plan.

President Stratta announced appointment of Member Bonneville to the Donor Recognition Committee.

Member Buttiglieri noted there are many \$25, \$50, and \$100 donors with a long history of giving that can be considered for recognition. Marketing Chair Henley pointed out that the new proposed giving levels address that concern with the Schwarzkopf Society level. President Stratta requested a comprehensive report on new ideas for donor recognition at the mid-year meeting.

FUNDRAISING WORKSHOP

The fundraising workshop will be rescheduled for a future meeting.

SPECIAL PROJECTS

Treasurer Schneider announced that the Municode Giving Match effort was at \$8,474, not including monthly pledges which are approximately \$800 per month. If needed to reach the \$10,000 maximum match, the conference registration value can also be factored in. President Stratta reported good participation from State Presidents.

Treasurer Schneider announced that the American Legal Hawaii Raffle Match reached \$4,540 with more tickets received daily. Member Wolf noted that \$2,000 additional in sales was reached prior to the match effort. Annually the raffle earns approximately \$10,000. IIMC Executive Director Shalby asked if Member Wolf would consider extending the deadline to help generate sales to the \$10,000 match offer. Member Wolf quickly agreed to extend the deadline through July 31, 2020.

MARKETING COMMITTEE/BUSINESS PARTNERS COUNCIL REPORT

Chair Henley reported on activities of the Marketing Committee. The Committee is working on the implementation plan and budget for the new donor levels keeping the Development Committee Chair informed as some implementation activities may request their assistance. Chairs of the Donor, Development, Revenue Growth, and Finance Committees will convene with Chair Henley to review the plan to be then shared with the Board.

The Committee is working with the Development Committee to add Amazon Smile to the fact sheet and on a promotional article, ebriefing, and website updates. The Committee prepared promotional materials for the Hawaii raffle match and is updating legacy program marketing materials. The Committee will work on promotion of the Jim Tinnin scholarships. The Committee is developing ideas on fundraising with the bracelets and bags purchased for the cancelled conference to keep donations coming in and developing a quarterly marketing plan.

The Committee recommends launching the new society giving levels at the 2021 conference, retroactive to January 1. Other Committees will be needed to support implementation. Treasurer Schneider recommended including Kellie in early implementation conversations to understand the tracking needed. Member Dornan remarked that monthly givers are looking forward to announcement of new giving levels with 2020 donor recognition based on existing levels and 2021 based on the new levels.

Special Events Chair Moore announced that her committee also discussed sale of the conference bags. Member LoVerde reported there are 1,000 bags being shipped back to General Code. Ideas how to leverage the bags and bracelets were discussed, e.g., selecting a donation level that would give them a bag.

Special Events Chair Moore suggested purchasing a bracelet for a higher price to receive the bag, too. Bags could be distributed to the Region Directors and Board members in an areas where there are potential buyers. The Committee also discussed selling the bags and bracelets in Grand Rapids.

Member LoVerde will investigate shipping costs so the donation amount can include shipping. General Code can facilitate the shipping directly to the individual. Member Cassler offered to sell some in her area.

IIMC Executive Director Shalby reminded the Board of the 75th Anniversary celebration in Grand Rapids and cautioned not to mix in sale of 2020 merchandise. Mr. Shalby suggesting shipping the merchandise to Headquarters for distribution at mid-year to Region Directors. He also offered to run an ad in the News Digest. He does not feel it is appropriate for 2020 bags to go into Grand Rapids. IIMC is hoping to have a gift for every delegate commemorating the 75th anniversary and does not want to convolute the message or take anything away from the 2021 host committee. Sale of 2020 merchandise at the auction table or elsewhere in the Exhibit Hall would be a good alternative.

REVENUE GROWTH COMMITTEE REPORT

Chair Nicol reported on the Development Committee's discussions of participating in the Friendship Fridays effort calling IIMC Members to raise awareness of the Foundation, its mission, and the work of the Board of Directors.

Committee Member Cassler reported on the Legacy Giving Program. Records on Program participants are incomplete. A letter has been drafted to send the partial list of donors discovered. IIMC will be able to track these participants going forward. Chair Nicol will forward the Legacy report to the full Board of Directors. A one-page ad will run in the conference program. eBlasts and personal contacts to groups, e.g., IIMC Past Presidents and Board Members will be implemented to promote the program.

Chair Nicol noted the Committee is prepared to assist with the implementation plan work on the new giving levels. The Committee recommends launch of the onecause.com Text2Give app as one additional way to make donating simpler and providing as many ways as possible to give. Use is ideal at the annual IIMC conference and other State and Region meetings. The Board was supportive of moving forward.

Chair Nicol encouraged all Board members to forward ideas for the monthly eBriefing publications.

SPECIAL EVENTS COMMITTEE REPORT

Chair Moore reported discussions on the 2020 conference bags and bracelets. The Committee expressed disappointment on the revenue from the conference registration raffle last year. The Committee intends to promote earlier and extend the deadline to March 1, 2021. The Santa Claws raffle will begin in July with promotion proposed at future conferences with a bag stuffer. The Committee is exploring fundraising events for the Grand Rapids conference. Member Dornan is seeking places for a fundraising event perhaps a Pub Crawl or raffling a tour of the President Ford Museum. Member Davis reported on the Oregon online silent auction using 32auction.com perhaps for gift cards and certificates to recoup revenue lost due to the 2020 conference cancellation

Chair Moore reported that the 75th Anniversary Committee has not yet met. IIMC Executive Director Shalby announced an upcoming telecon with the IIMC Marketing Committee to begin brainstorming. The Gerald Ford Museum is being considered for the international dinner or the all-conference event. Logo options are being designed with branding beginning in January.

DEVELOPMENT/EVOLVING INTO THE FUTURE COMMITTEE REPORT

Development Committee Chair Buttiglieri reported completion of the fact sheet. The document is larger than originally imagined and will report scholarships received by Region. The Committee is excited to assist with Friendship Fridays and will develop the diversity and inclusivity statement as assigned.

A Committee Member from Region XI remarked on the high cost of travel to the conference for international delegates and asked if scholarship funds could be made available for this purpose. President Stratta will discuss the request with Bylaws/Policy Committee Chair Wolf and report back to the Board.

President Stratta restated her offer to fund travel for a videographer to attend the conference. The Committee remains supportive of a video production which also could be posted to the website. Chair Buttiglieri is reaching out to scholarship recipients to participate in the video.

Member Cassler noted that Development Committee members are also assisting with the Legacy Program.

STRATEGIC PLAN

President Stratta requested each Committee Chair to forward Strategic Plan updates to she and Secretary Nicol who will update the source document for 2020/2021.

IIMC Executive Director Shalby announced challenges with scheduling of the mid-year meeting formerly planned for the Mission Inn in Riverside, CA, due to COVID-19. Alternative venues are being explored closer to Ontario Airport. If that is not doable, the venue may be moved to the middle of the country.

COMMITTEE TRANSITIONS

President Stratta requested Committee Chairs to preserve documentation of their work to be shared with upcoming chairs to assist in transition of Committee leadership. Chairs will forward documentation to Secretary Nicol for uploading to Laserfiche. Secretary Nicol will share the tool previously created for Committee workplans.

The meeting adjourned at 11:11 a.m. Pacific Daylight Time.

Respectfully submitted,

COLLEEN J. NICOL

Secretary



IIMC FOUNDATION BOARD OF DIRECTORS VIRTUAL MEETING THURSDAY, OCTOBER 22, 2020, 10 A.M. PACIFIC

MINUTES

PRESENT: President Mary Lynne Stratta, Vice-President Buster Brown, Treasurer

Roxanne Schneider, Secretary Colleen Nicol, and Members Mary Johnston, Sheri Pierce, James Bonneville, Sharon Cassler, Beverly Hammerstrom, Melissa Henley, Cristina LoVerde, Shari Moore, Tracy Davis, Vincent Buttiglieri, and Steven Wolf and IIMC Executive

Director Chris Shalby

ABSENT:

Members Pamela Smith, Wayne Hussey, and Kathy Dornan

President Stratta convened the meeting at 10 a.m. Pacific.

EXCUSAL OF ABSENCES

Hearing no objection, the absences of Members Smith, Hussey, and Dornan were excused.

POLICY 8

Treasurer Schneider presented the recommendation of the Finance Committee to allocate 3.5% under Policy 8 for the annual distribution to IIMC. Secretary Nicol noted the news that to date 131 applications have been received for a Jim Tinnin distance learning scholarship with the application period still open through October 31, 2020. Following discussion, it was moved by Member Nicol and seconded by Member Cassler to (1) approve the Policy 8 distribution at 3.5% to IIMC; and (2) request IIMC to consider supplementing Jim Tinnin restricted endowment distance learning scholarships with the Policy 8 distribution to the extent funding is available. The motion carried unanimously.

MID-YEAR MEETING

President Stratta reminded Committee Chairs to complete and submit reports for the mid-year meeting for inclusion in the agenda materials.

The meeting adjourned at 10:18 a.m.

Respectfully submitted,

COLLEEN J. NICOL Secretary

REPORT OF THE FINANCE COMMITTEE October 26, 2020

The 2019 annual audit is included with this report. Due to the pandemic and delayed tax filings, our auditor wasn't able to complete the audit until this summer.

Work continues on setting up our new online payment system through Point and Pay. We should be ready for full implementation soon.

As of today, we have 78 outstanding scholarships for the 2020 Jim Tinnin Online scholarships, and 14 outstanding scholarships from the 2019/2020 CMC/MMC scholarship cycle.

Respectfully submitted,

Roxanne Schneider, MMC IIMC Foundation Treasurer

<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
\$9.180.00	\$6 810 00	\$4 705 00	\$7 905 00	\$6 855 00	\$5 040 00	\$6 550 00	\$7 950 00	\$8 575 00	\$6 500 00	\$8,920.00
	. ,	• •		• •	• •	, ,			, ,	\$3,945.00
. ,			. ,	, ,	• •	. ,		, ,	* ,	\$2,225.00
\$14,605.00	\$13,770.00	\$13,340.00	\$12,115.00	\$11,650.00	\$12,675.00	\$11,225.00	\$15,610.00	\$13,650.00	\$16,405.00	\$15,090.00
\$2,685.00	\$2 015 00	\$4 770 00	\$4 480 00	\$3 955 00	\$1 250 00	\$4 570 00	\$2,325,00	\$5 875 00	\$7 075 00	\$2,065.00
	. ,								. ,	\$5,635.00
. ,				• •			• •	, ,	. ,	\$3,525.00
\$9,735.00	\$7,383.00	\$7,940.00	\$7,645.00	\$8,187.25	\$7,220.00	\$7,880.00	\$9,145.00	\$8,540.00	\$9,790.00	\$11,225.00
\$10,755.00	\$4,900.00	\$5,599.00	\$6,370.00	\$5,930.00	\$4,125.00	\$6,800.00	\$3,405.00	\$4,960.00	\$7,715.00	\$4,600.00
\$5,835.00	\$4,799.00	\$2,995.00	\$2,980.00	\$2,665.00	\$6,080.00	\$2,905.00	\$7,760.00	\$6,420.00	\$3,805.00	\$6,600.00
\$2,435.00	\$1,645.00	\$1,700.00	\$2,180.00	\$1,550.00	\$1,945.00	\$1,925.00	\$2,350.00	\$1,700.00	\$1,830.00	\$3,080.00
\$19,025.00	\$11,344.00	\$10,294.00	\$11,530.00	\$10,145.00	\$12,150.00	\$11,630.00	\$13,515.00	\$13,080.00	\$13,350.00	\$14,280.00
\$43,365.00	\$32,497.00	\$31,574.00	\$31,290.00	\$29,982.25	\$32,045.00	\$30,735.00	\$38,270.00	\$35,270.00	\$39,545.00	\$40,595.00
\$6,630.00	\$2.680.00	\$7.570.00	\$6.925.00	\$6.140.00	\$6.810.00	\$4.870.00	\$7.300.00	\$975.00	\$7.740.00	\$0.00
\$2,550.00	. ,							·	. ,	\$0.00
\$2,180.00		• •			, ,	, ,	, ,		, ,	\$0.00
\$11,360.00	\$11,320.00	\$10,735.00	\$10,475.00	\$10,820.00	\$10,660.00	\$10,500.00	\$12,425.00	\$10,595.00	\$13,610.00	\$0.00
\$54,725.00	\$43,817.00	\$42,309.00	\$41,765.00	\$40,802.25	\$42,705.00	\$41,235.00	\$50,695.00	\$45,865.00	\$53,155.00	\$40,595.00
	\$9,180.00 \$3,830.00 \$1,595.00 \$14,605.00 \$2,685.00 \$2,775.00 \$4,275.00 \$9,735.00 \$10,755.00 \$5,835.00 \$2,435.00 \$19,025.00 \$43,365.00 \$6,630.00 \$2,550.00 \$2,180.00 \$11,360.00	\$9,180.00 \$6,810.00 \$3,830.00 \$5,225.00 \$1,595.00 \$1,735.00 \$14,605.00 \$13,770.00 \$2,685.00 \$2,015.00 \$2,775.00 \$4,437.00 \$4,275.00 \$931.00 \$9,735.00 \$7,383.00 \$10,755.00 \$4,900.00 \$5,835.00 \$4,799.00 \$2,435.00 \$11,344.00 \$43,365.00 \$32,497.00 \$6,630.00 \$2,550.00 \$2,180.00 \$11,320.00 \$11,320.00	\$9,180.00 \$6,810.00 \$4,705.00 \$3,830.00 \$5,225.00 \$6,860.00 \$1,595.00 \$1,735.00 \$1,775.00 \$14,605.00 \$13,770.00 \$13,340.00 \$2,685.00 \$2,015.00 \$4,770.00 \$2,775.00 \$4,437.00 \$2,045.00 \$4,275.00 \$931.00 \$1,125.00 \$9,735.00 \$7,383.00 \$7,940.00 \$5,835.00 \$4,799.00 \$2,995.00 \$2,435.00 \$1,645.00 \$1,700.00 \$19,025.00 \$11,344.00 \$10,294.00 \$43,365.00 \$2,680.00 \$7,570.00 \$2,550.00 \$6,320.00 \$1,695.00 \$2,180.00 \$11,320.00 \$11,350.00 \$11,360.00 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Pd by Individual	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	2019	2020
lanuary	\$385.00	4075.00	4.75.00		ф.475.00	#07F 00	# 450.00				
January	•	\$375.00	\$475.00	\$615.00	\$475.00	\$275.00	\$150.00	\$255.00	\$350.00	\$25.00	\$125.00
February	\$340.00	\$150.00	\$150.00	\$50.00	\$100.00	\$100.00	\$125.00	\$150.00	\$25.00	\$75.00	\$50.00
March	\$185.00	\$100.00	\$200.00	\$25.00	\$100.00	\$50.00	\$125.00	\$25.00	\$75.00	\$50.00	\$0.00
Sub-total	\$910.00	\$625.00	\$825.00	\$690.00	\$675.00	\$425.00	\$400.00	\$430.00	\$450.00	\$150.00	\$175.00
April	\$100.00	\$130.00	\$380.00	\$300.00	\$185.00	\$100.00	\$175.00	\$140.00	\$225.00	\$40.00	\$0.00
May	\$25.00	\$150.00	\$215.00	\$50.00	\$75.00	\$125.00	\$125.00	\$150.00	\$25.00	\$0.00	\$25.00
June	\$75.00	\$25.00	\$50.00	\$25.00	\$125.00	\$125.00	\$100.00	\$150.00	\$0.00	\$0.00	\$0.00
Sub-total	\$200.00	\$305.00	\$645.00	\$375.00	\$385.00	\$350.00	\$400.00	\$440.00	\$250.00	\$40.00	\$25.00
July	\$100.00	\$125.00	\$200.00	\$300.00	\$275.00	\$475.00	\$525.00	\$150.00	\$300.00	\$0.00	\$25.00
August	\$100.00	\$50.00	\$225.00	\$100.00	\$250.00	\$225.00	\$100.00	\$375.00	\$200.00	\$125.00	\$0.00
September	\$150.00	\$150.00	\$75.00	\$50.00	\$25.00	\$100.00	\$75.00	\$100.00	\$25.00	\$0.00	\$0.00
Sub-total	\$350.00	\$325.00	\$500.00	\$450.00	\$550.00	\$800.00	\$700.00	\$625.00	\$525.00	\$125.00	\$25.00
Jan-Sep Totals	\$1,460.00	\$1,255.00	\$1,970.00	\$1,515.00	\$1,610.00	\$1,575.00	\$1,500.00	\$1,495.00	\$1,225.00	\$315.00	\$225.00
October	\$150.00	\$125.00	\$400.00	\$375.00	\$350.00	\$275.00	\$325.00	\$225.00	\$50.00	\$50.00	\$0.00
November	\$75.00	\$0.00	\$25.00	\$125.00	\$455.00	\$100.00	\$100.00	\$175.00	\$0.00	\$25.00	\$0.00
December	\$125.00	\$0.00	\$25.00	\$175.00	\$60.00	\$225.00	\$125.00	\$125.00	\$75.00	\$25.00	\$0.00
Sub-total	\$350.00	\$125.00	\$450.00	\$675.00	\$865.00	\$600.00	\$550.00	\$525.00	\$125.00	\$100.00	\$0.00
Grand Total	\$1,810.00	\$1,380.00	\$2,420.00	\$2,190.00	\$2,475.00	\$2,175.00	\$2,050.00	\$2,020.00	\$1,350.00	\$415.00	\$225.00

	September 30,	2019	<u>September 30, 2020</u>			
Long-Term Unrestricted PM	\$2,062,384.45		\$2,218,114.20			
Total Unrestricted		\$2,062,384.45		\$2,218,114.20		
Long-Term Restricted	\$ 691,154.10		\$731,775.81			
Total Restricted		\$ 691,154.10		\$ 731,775.81		
Total Investment		\$2,753,538.55		\$2,949,890.01		

Total Investment Value	\$2,558,108.62	\$2,753,538.55	\$2,949,890.01
Total of Restricted	\$605,963.27	\$691,154.10	\$731,775.81
Current Restricted	\$605,963.27	\$691,154.10	\$731,775.81
Total Long-Term Unrestricted	\$1,952,145.35	\$2,062,384.45	\$2,218,114.20
Long-Term Unrestricted PM	\$1,952,145.35	\$2,062,384.45	\$2,218,114.20
	Sept 30, 2018	Sept 30, 2019	Sept 30, 2020

2020 Report on MCEF Investments

Summary of Restricted Funds – As of September 30, 2020

A. Fleming Bell	\$5,971.01
iCompass	\$6,435.90
Barstow Family	\$9,395.25
James B. Tinnin	\$37,905.55
Reynolds Miel	\$9,747.98
Charlie Buttiglieri	\$11,746.37
Monica Simmons	\$6,688.80
Anne Uecker	\$3,706.66
Mary Kayser	\$12,527.03
OMAR	\$14,835.22
Region IV	\$3,268.38
Nebraska	\$8,367.18
C & S Kelly	\$10,562.34
Donna Young	\$21,305.76
Municipal Clerks of NJ	\$10,393.49
American Legal	\$13,051.22
General Code Publishing	\$18,720.86
LaserFiche Institute	\$63,311.28
Coded Systems	\$13,734.03
Municipal Code Corp	\$40,244.35
Robert T. Thorpe	\$41,438.56
Lyall Schwarzkopf	\$43,968.53
Business Records Corp	\$11,828.84
Tak & Helen Kawagoe	\$40,894.00
Chris & Patrick Wilder	\$12,630.04
Microvote, Inc.	\$8,186.69
Norma Rodriguez	\$21,913.40
Elizabeth Kiss	\$23,166.80
Robert W. Pritchard	\$9,185.51

California City Clerks	\$53,984.02
City Clerks' of CA	\$71,117.17
Dyanne Reese	\$7,575.63
Mary Lynne Stratta	\$13,871.90
Marianne Edwards	\$24,739.68
New Mexico	\$21,777.42
Granicus	\$1,058.88
Mary Johnston	\$2,520.08

Total \$731,775.81



July 31, 2020

To the Board of Directors

Municipal Clerks' Education Foundation
of I.I.M.C., Inc.
dba IIMC Foundation

We have audited the financial statements of Municipal Clerks' Education Foundation of I.I.M.C., Inc. dba IIMC Foundation for the year ended December 31, 2019, and we will issue our report thereon dated July 31, 2020. Professional standards require that we provide you with information about our responsibilities under generally accepted auditing standards (and, if applicable, *Government Auditing Standards* and the Uniform Guidance), as well as certain information related to the planned scope and timing of our audit. We have communicated such information in our letter to you dated January 21, 2020. Professional standards also require that we communicate to you the following information related to our audit.

Significant Audit Matters

Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by Municipal Clerks' Education Foundation of I.I.M.C., Inc. dba IIMC Foundation are described in Note 1 to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during year. We noted no transactions entered into by the Organization during the year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper period.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimate affecting the financial statements was:

Management's estimate of the fair market value of investments is based on data provided by the investment brokerage firm. We evaluated the key factors and assumptions used to develop the fair market value of investments in determining that it is reasonable in relation to the financial statements taken as a whole.

Certain financial statement disclosures are particularly sensitive because of their significance to financial statement users. The most sensitive disclosure affecting the financial statements was:

The disclosure of investments information in Note 2 to the financial statements Investments make up the majority of Municipal Clerks' Education Foundation of I.I.M.C., Inc. dba IIMC Foundation's assets and the investment return, gains and losses from sales of investments and changes in the market value of the investments are significant and material to the financial statements.

The financial statement disclosures are neutral, consistent, and clear.

Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all misstatements identified during the audit, other than those that are clearly trivial, and communicate them to the appropriate level of management. Management has corrected all such misstatements by approving and posting the adjusting journal entries proposed by us. In addition, all of the misstatements detected as a result of audit procedures and corrected by management were material, either individually or in the aggregate, to the financial statements taken as a whole. A copy of the adjusting journal entries is attached to this letter.

Disagreements with Management

For purposes of this letter, a disagreement with management is a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

Management Representations

We have requested certain representations from management that are included in the management representation letter dated July 31, 2020.

Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the Organization's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the Organization's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

Other Matters

With respect to the supplementary information accompanying the financial statements, we made certain inquiries of management and evaluated the form, content, and methods of preparing the information to determine that the information complies with U.S. generally accepted accounting principles, the method of preparing it has not changed from the prior period, and the information is appropriate and complete in relation to our audit of the financial statements. We compared and reconciled the supplementary information to the underlying accounting records used to prepare the financial statements or to the financial statements themselves.

This information is intended solely for the use of Board of Directors of Municipal Clerks' Education Foundation of I.I.M.C., Inc. dba IIMC Foundation and is not intended to be, and should not be, used by anyone other than these specified parties.

Very truly yours,

Winkel, Parker & Foster CPA PC

Winkel, Parker & Foster, CPA PC

Iowa City, Iowa

Prepared by_____

Municipal Clerks' Education Foundation Adjusting Journal Entries

I0117 Page 1

Reviewed by_____

Reference	Type	Date Account Number	Description	Debit	Credit	Workpaper
CHEICHCE				•		
	Adjusting	12/31/19				
		1301	Unrestricted Transfers SB		20,000.00	
		1300	Smith Barney Unrestricted	343,217.33		
		8065	Dividend Income		57,913.35	
		8070	Investment Market Value Adjustm		170,869.16	
		8075	Gain or loss on sale of investments		102,375.12	
		8080	Investment Management Fees	16,140.30		
		8090	Transfers		8,200.00	
			ecord Unrestricted Investments vity In 2019			
	Adjusting	12/31/19				
					1 000 00	
		1206	Barstow Family		1,000.00	
		1208	Kelly Endowment Fund		5,125.00	
		1209	Nebraska Education Fund		2,950.00	
		1211	Donna Young Restricted Fund		20,851.58	
		1212	Municipal Clerks Assoc of NJ Edu		10,000.00	
		1255	Rodriguez		990.00	
		1260	Schwarzkopf Education Fund		1,000.00 2,000.00	
		1269	OMAR Education Endowment Fu	·		
		1270	Wilder		275.00	
		1271	James B. Tinnin Education Fund		5,000.00 2,200.00	
		1272	Reynolds Miel Education Fund		610.00	
		1273	Buttiglieri Education Fund		1,250.00	
		1276	Kayser Education Fund		1,000.00	
		1277	Simmons Leadership Scholarship		1,500.00	
•		1278	Uecker Education Fund		250.00	
		1279	Region IV Education Fund		1,000.00	
		1295	Mary Lynne Stratta Ed Fund		500.00	
		1297	NM Municipal Clerks Ed Fund		500.00	
		1299	Bell Education Fund	153,294.05	500.00	
		1200	Smith Barney Restricted	133,437.03	35,141.01	
		8065	Dividend Income		67,039.02	
		8070	Investment Market Value Adjustm		1,312.44	
		8075	Gain or loss on sale of investments	8,200.00	1,000,000	
		8090	Transfers	0,200.00		
		To a Star	eclassify transfers to Morgan alev			
			•			
				520,851.68	520,851.68	
		TOTAL	_	320,031.00	220,031.00	



July 31, 2020

To the Board of Directors

Municipal Clerks' Education Foundation
of I.I.M.C., Inc.
dba IIMC Foundation

In planning and performing our audit of the financial statements of Municipal Clerks' Education Foundation of I.I.M.C., Inc., dba IIMC Foundation as of and for the year ended December 31, 2019, in accordance with auditing standards generally accepted in the United States of America, we considered Municipal Clerks' Education Foundation of I.I.M.C., Inc., dba IIMC Foundation's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and, therefore, material weaknesses or significant deficiencies may exist that were not identified. However, as discussed below, we identified certain deficiencies in internal control that we consider to be material weaknesses and other deficiencies that we consider to be significant deficiencies.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies in internal control, such that there is a reasonable possibility that a material misstatement of the Organization's financial statements will not be prevented, or detected and corrected, on a timely basis. We consider the following deficiencies in Municipal Clerks' Education Foundation of I.I.M.C., Inc., dba IIMC Foundation's internal control to be material weaknesses:

It was noted that a significant portion of the accounting procedures for recording transactions, making deposits, approval of invoices for payment, and preparation of checks is concentrated with the Treasurer. We realize that adequate segregation of duties in a volunteer organization may be difficult at times due to limitations on available persons to assist with certain procedures. We noted that the cash disbursement functions are performed by the Treasurer and entry of such information into the general ledger is made by the bookkeeper. We recommend that the Organization review its accounting and internal control policies and procedures to determine which procedures could be performed by another person who normally does not participate in the financial matters of the Organization. Assignment of approval of invoices for payment may also be delegated to another Board member.

This communication is intended solely for the information and use of management Board of Directors, and others within the Organization, and is not intended to be, and should not be, used by anyone other than these specified parties.

Winkel, Parker & Foster, CPA PC

Winkel, Parker & Foster, CPA PC lowa City, Iowa

TABLE OF CONTENTS

	PAGE
INDEPENDENT AUDITOR'S REPORT	1
FINANCIAL STATEMENTS	,
Statements of Assets, Liabilities, and Net Assets - Modified Cash Basis Statements of Revenues, Expenses, and Changes in Net Assets - Modified Cash Basis	
Notes to Financial Statements	6
SUPPLEMENTARY INFORMATION	15
Schedules of Investments	16



INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of Municipal Clerks' Education Foundation of I.I.M.C., Inc. dba IIMC Foundation

We have audited the accompanying financial statements of Municipal Clerks' Education Foundation of I.I.M.C., Inc., dba IIMC Foundation (a nonprofit organization), which comprise the statements of assets, liabilities, and net assets - modified cash basis as of December 31, 2019 and 2018, and the related statements of revenues, expenses, and changes in net assets - modified cash basis for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the modified cash basis of accounting described in Note 1; this includes determining that the modified cash basis of accounting is an acceptable basis for the preparation of the financial statements in the circumstances. Management is also responsible for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the assets, liabilities, and net assets of Municipal Clerks' Education Foundation of I.I.M.C., Inc., dba IIMC Foundation, as of December 31, 2019 and 2018, and its support, revenue, and expenses for the years then ended in accordance with the modified cash basis of accounting as described in Note 1.

Basis of Accounting

We draw attention to Note 1 of the financial statements, which describes the basis of accounting. The financial statements are prepared on the modified cash basis of accounting, which is a basis of accounting other than accounting principles generally accepted in the United States of America. Our opinion is not modified with respect to that matter.

Other Matter

Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. The schedules of investments on pages 16 through 26 are presented for purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audits of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Winkel, Parker & Foster, CPA PC

Iowa City, Iowa July 31, 2020

MUNICIPAL CLERKS' EDUCATION FOUNDATION OF I.I.M.C., INC. dba IIMC FOUNDATION STATEMENTS OF ASSETS, LIABILITIES, AND NET ASSETS - MODIFIED CASH BASIS DECEMBER 31, 2019 AND 2018

ASSETS

		<u>2019</u>		<u>2018</u>
CURRENT ASSETS				
Cash and cash equivalents				
Accounts without donor restrictions	\$	33,895	\$	24,160
Accounts with donor restrictions		10,410		2,495
Total current assets		44,305		26,655
NONCURRENT ASSETS				
Investments				
Accounts without donor restrictions				40.000
Cash and cash equivalents		9,690		13,092
Marketable securities		2,146,295		1,799,676
Accounts with donor restrictions		62		138
Cash and cash equivalents Marketable securities		728,714		575,344
		2,884,761		2,388,250
Total investments				2,388,250
Total noncurrent assets		2,884,761	***************************************	2,300,230
TOTAL ASSETS	\$	2,929,066	\$	2,414,905
LIABILITIES AND NET ASS	ETS			
LIABILITIES	ው		φ	
None	<u>\$</u>	_	\$	
NET ASSETS				
Without donor restrictions		2,189,880		1,836,928
With donor restrictions		739,186		577,977
Total net assets		2,929,066		2,414,905
TOTAL LIABILITIES AND NET ASSETS	\$	2,929,066	\$	2,414,905

The accompanying notes are an integral part of the financial statements.

MUNICIPAL CLERKS' EDUCATION FOUNDATION OF I.I.M.C., INC. dba limc foundation STATEMENTS OF REVENUES, EXPENSES, AND CHANGES IN NET ASSETS MODIFIED CASH BASIS

YEARS ENDED DECEMBER 31, 2019 AND 2018

				2019		
-		Without		With		
		Donor		Donor		
	Re	<u>estrictions</u>	Re	<u>strictions</u>		<u>Total</u>
SUPPORT AND REVENUE						
Contributions, memorials and annual givinç	\$	69,776	\$	68,517	\$	138,293
I.I.M.C. agreement		12,322		-		12,322
Silent auction and raffle		33,596		-		33,596
Investment income		57,913		35,141		93,054
Realized gains and losses		102,376		1,312		103,688
Unrealized gains and losses		170,869		67,039		237,908
Investment management fees		(16,140)		-		(16,140)
Net assets released from restrictions		10,800		(10,800)		••
Total support and revenue		441,512		161,209		602,721
EXPENSES						
Programs:						
Grants and stipends		51,479		_		51,479
Scholarships		13,600		-		13,600
Management:						
Board and committee expenses		838		-		838
Legal and professional fees		7,920		-		7,920
Contracted services		9,600		-		9,600
Insurance		1,985				1,985
Franchise and filing fees		-		-		-
Other expenses		1,141		-		1,141
Fundraising:						
Event costs		1,997		-		1,997
Total expenses		88,560		-		88,560
CHANGE IN NET ASSETS		352,952		161,209		514,161
NET ASSETS, BEGINNING OF YEAR		1,836,928		577,977	<u></u>	2,414,905
NET ASSETS, END OF YEAR	\$	2,189,880	\$	739,186	\$	2,929,066

The accompanying notes are an integral part of the financial statements.

MUNICIPAL CLERKS' EDUCATION FOUNDATION OF I.I.M.C., INC. dba IIMC FOUNDATION STATEMENTS OF REVENUES, EXPENSES, AND CHANGES IN NET ASSETS MODIFIED CASH BASIS YEARS ENDED DECEMBER 31, 2019 AND 2018

				2018		
	Without			With		
		Donor		Donor		
	Re	estrictions	<u>Re</u>	strictions		<u>Total</u>
SUPPORT AND REVENUE						
Contributions, memorials and annual giving	\$	54,576	\$	28,885	\$	83,461
I.I.M.C. agreement	•	13,917		_		13,917
Silent auction and raffle		37,072		-		37,072
Investment income		75,778		38,525		114,303
Realized gains and losses		3,461		1,862		5,323
Unrealized gains and losses		(207,499)		(69,555)		(277,054)
Investment management fees		(15,696)		150		(15,546)
Net assets released from restrictions		10,112		(10,112)		-
Total support and revenue		(28,279)		(10,245)		(38,524)
EXPENSES						
Programs:						
Grants and stipends		42,344		-		42,344
Scholarships		11,800		-		11,800
Management:						
Board and committee expenses		4,994		-		4,994
Legal and professional fees		7,635		-		7,635
Contracted services		9,600		-		9,600
Insurance		1,945		-		1,945
Franchise and filing fees		(28)		-		(28)
Other expenses		144		-		144
Fundraising:						
Event costs		4,713		-		4,713
Total expenses		83,147		_		83,147
CHANGE IN NET ASSETS		(111,426)		(10,245)		(121,671)
NET ASSETS, BEGINNING OF YEAR		1,948,354		588,222		2,536,576
NET ASSETS, END OF YEAR	\$	1,836,928	\$	577,977	\$	2,414,905

The accompanying notes are an integral part of the financial statements.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Municipal Clerks' Education Foundation of I.I.M.C., Inc., dba IIMC Foundation, provides grants and scholarships directly to, or for the benefit of, municipal clerks for education and training purposes. The Foundation is supported primarily by donor contributions and fundraising events. Significant accounting policies followed by the Foundation are presented below.

Basis of Accounting

The accompanying financial statements have been prepared on the modified cash basis of accounting, which is a comprehensive basis of accounting other than accounting principles generally accepted in the United States of America. Under this basis, revenues are recognized when collected rather than when earned, and expenditures are recognized when paid rather than when incurred. Unrealized gains and losses are recognized in the statement of revenues, expenses and changes in net assets - modified cash basis. Contributions of assets other than cash are recorded at their estimated fair value.

Financial Statement Presentation

The Foundation is required to report information regarding its financial position and activities according to two classes of net assets: net assets without donor restrictions and net assets with donor restrictions. Additional disclosures provide expanded information about donor restrictions.

Fair Value Measurements

Certain assets and liabilities of the Foundation are reported at fair value. Additional disclosures define fair value, establish a framework and hierarchy for measuring fair value and provide expanded information about fair value measurements.

Accounting Estimates

The preparation of financial statements in conformity with the modified cash basis of accounting requires management to make estimates and assumptions that affect the reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Investments

Investments in marketable securities with readily determinable fair values and debt securities are reported at their fair values in the statements of assets, liabilities, and net assets - modified cash basis. Unrealized gains and losses are included in the change in net assets in the accompanying statements of revenues, expenses, and changes in net assets - modified cash basis.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Contributions

Contributions received are recorded as with or without donor restrictions depending on the existence or nature of any donor restrictions. When a donor restriction expires, that is when a stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of revenues, expenses, and changes in net assets - modified cash basis as net assets released from restrictions.

Net Assets

The definitions of the two classifications of net assets are as follows:

<u>Net Assets Without Donor Restrictions</u> - Net assets that are not subject to donor-imposed stipulations.

Net Assets With Donor Restrictions - Net assets subject to donor-imposed stipulations that may or will be met, either by actions of the Foundation and/or the passage of time, or maintained in perpetuity by the Foundation. When a restriction expires, net assets with restrictions are reclassified to net assets without restrictions and reported in the statements of revenues, expenses, and changes in net assets - modified cash basis as net assets released from restrictions.

Revenues are reported as increases in net assets without restrictions unless use of the related assets is limited by donor-imposed restrictions. Expenses are reported as decreases in net assets without restrictions. Expirations of restrictions on net assets (i.e., the donor-stipulated purpose has been fulfilled and/or the stipulated time period has elapsed) are reported as reclassifications between the applicable classes of net assets.

Contributions are recognized as revenue in the period received. Contributions of assets other than cash are recorded at their estimated fair value.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Income Taxes

The Foundation is a not-for-profit organization that is exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code and classified by the Internal Revenue Service as other than a private Foundation.

Modified cash basis of accounting prescribes rules for the recognition, measurement, classification, and disclosure in the financial statements of uncertain tax positions taken or expected to be taken in the Foundation's income tax returns. Management is not aware of any tax positions that would have a material effect on the financial statements that are more likely than not to change in the next twelve months, or that would not sustain an examination by applicable taxing authorities with full knowledge of the position and all relevant facts. Since tax matters are subject to some degree of uncertainty, there can be no assurance that the Foundation's income tax returns will not be challenged by the taxing authorities and that the Foundation will not be subject to additional tax, penalties, and interest as a result of such challenge.

The Foundation recognizes penalties and interest arising from uncertain tax positions as incurred in other expenses. No such penalties or interest were recognized during the years ended December 31, 2019 and 2018.

The Foundation's Forms 990, Return of Organization Exempt from Income Tax, for the years ending December 31, 2016 through 2019 are subject to examination by the IRS, generally for three years after they were filed.

Subsequent Events

Management has evaluated subsequent events through July 31, 2020, the date which the financial statements were available to be issued.

NOTE 2 - INVESTMENTS

Investments are restricted for scholarships or have been designated for long-term investment purposes and are not available for current use. Investments are stated at fair value. The aggregate cost or basis, gross unrealized gains, gross unrealized losses and fair market values for investment securities by major security type at December 31, 2019 and 2018 are as follows:

<u>December 31, 2019</u>	Cost or Basis	Gross Unrealized Gains	Gross Unrealized Losses	Fair Value
Without donor restrictions: Equity securities: Closed-end funds Mutual funds	\$ 245,105 1,693,246 \$ 1,938,351	\$ 129,208 96,291 \$ 225,499	\$ - <u>17,555</u> <u>\$ 17,555</u>	\$ 374,313
With donor restrictions: Equity securities: Mutual funds	\$ 629,700	\$ 101,270 \$ 226,760	\$ 2,256 \$ 10,811	\$ 728,714 \$ 2,875,009
Total investments December 31, 2018	<u>\$ 2,568,051</u>	<u>\$ 326,769</u>	<u>\$ 19,811</u>	<u>\$ 2,873,009</u>
Without donor restrictions: Equity securities: Closed-end funds Mutual funds	\$ 451,747 1,310,828 \$ 1,762,575	\$ 88,191 27,355 \$ 115,546	\$ 9,924 68,521 \$ 78,445	\$ 530,014 1,269,662 \$ 1,799,676
With donor restrictions: Equity securities: Mutual funds	<u>\$ 543,368</u>	<u>\$ 43,967</u>	<u>\$ 11,991</u>	<u>\$ 575,344</u>
Total investments	\$ 2,305,943	<u>\$ 159,513</u>	<u>\$ 90,436</u>	<u>\$ 2,375,020</u>

NOTE 2 - INVESTMENTS (CONTINUED)

Gross proceeds, gross realized gains and gross realized losses from sales of equity securities during the years ended December 31, 2019 and 2018 were as follows:

	Proceeds	Gains	Losses
December 31, 2019 Without donor restrictions With donor restrictions	\$ 596,008	\$ 102,376 1,312 \$ 103,688	\$ - <u>-</u> \$ -
December 31, 2018 Without donor restrictions With donor restrictions	\$ 399,926 10,544 <u>\$ 410,470</u>	\$ 3,461 1,862 \$ 5,323	\$ - - <u>\$</u> -

The following schedule summarizes investment return and its classification in the statements of revenues, expenses, and changes in net assets - modified cash basis for the years ended December 31, 2019 and 2018:

	Without Donor <u>Restrictions</u>	With Donor Restrictions	Total
December 31, 2019 Interest income Dividend income	\$ 6	\$ -	\$ 6
	57,907	<u>35,141</u>	93,048
Total investment earnings Net realized gains and losses Net unrealized gains and losses	57,913	35,141	93,054
	102,376	1,312	103,688
	170,869	67,039	237,908
Investment management fees and expenses	(16,140)	<u>-</u>	(16,140)
	\$ 315,018	\$ 103,492	\$ 418,510
December 31, 2018 Interest income Dividend income	\$ 9	\$ 1	\$ 10
	75,769	38,524	114,293
Total investment earnings Net realized gains and losses Net unrealized gains and losses Investment management fees	75,778	38,525	114,303
	3,461	1,862	5,323
	(207,499)	(69,555)	(277,054)
and expenses	(15,696)	<u>150</u>	(15,546)
	\$ (143,956)	\$ (29,018)	\$ (172,974)

NOTE 2 - INVESTMENTS (CONTINUED)

The fair value measurement accounting literature establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (level 1 measurements) and lowest priority to unobservable inputs (level 3 measurements). The three levels of the fair value hierarchy are described below:

- Level 1 Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets.
- Level 2 Inputs to the valuation methodology include: quoted prices for similar assets or liabilities in active markets; quoted prices for identical or similar assets or liabilities in inactive markets; inputs other than quoted prices that are observable for the asset or liability; inputs that are derived principally from or corroborated by observable market data by correlation or other means. If the asset or liability has a specified (contractual) term, the level 2 input must be observable for substantially the full term of the asset or liability.
- Level 3 Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

Following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes in the methodologies used at December 31, 2019 and 2018.

Closed-end funds: Valued at the net asset value (NAV) of shares held at year end.

Mutual funds: Valued at the net asset value (NAV) of shares held at year end.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Foundation believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

NOTE 2 - INVESTMENTS (CONTINUED)

The following table sets forth by level, within the fair value hierarchy, the Foundation's assets at fair value as of December 31, 2019:

	Level 1	Level 2	Level 3	Total
Closed-end funds	\$ 374,313	\$ -	\$ -	\$ 374,313
Mutual funds	2,500,696	-	<u>-</u>	2,500,696
Total assets at fair value	\$ 2,875,009	\$ -	<u>\$ -</u>	\$ 2,875,009

The following table sets forth by level, within the fair value hierarchy, the Foundation's assets at fair value as of December 31, 2018:

	Level 1	Level 2	Level 3	Total
Closed-end funds Mutual funds Total assets at fair value	\$ 530,014 <u>1,845,006</u> <u>\$ 2,375,020</u>	\$ - - <u>\$</u> -	\$ - <u>-</u> \$ -	\$ 530,014

The following schedule summarizes fair value and unrealized losses aggregated by investment category and length of time the securities have been in a continuous unrealized loss position as of December 31, 2019 and 2018:

	Less Than 12 Months		More Tha	nan 12 Months	
	Fair Value	Unrealized Loss	Fair <u>Value</u>	Unrealized Loss	
December 31, 2019 Closed-end funds Mutual funds Total assets at fair value	\$ - 41,272 \$ 41,272	\$ - 434 \$ 434	\$ - 228,614 \$ 228,614	\$ - 19,377 \$ 19,377	
	Tot	al			
	Fair	Unrealized			
Closed-end funds Mutual funds Total assets at fair value	Value \$ - 269,886 \$ 269,886	Loss \$ - 19,811 \$ 19,811			

NOTE 2 - INVESTMENTS (CONTINUED)

	Less Than	Less Than 12 Months		an 12 Months
	Fair Value	Unrealized Loss	Fair <u>Value</u>	Unrealized Loss
December 31, 2018 Closed-end funds Mutual funds Total assets at fair value	\$ 119,966 392,091 \$ 512,057	\$ 8,338 28,312 \$ 36,650	\$ 84,847 712,765 \$ 797,612	\$ 1,586 52,200 \$ 53,786
	Tota	al		
	Fair	Unrealized		
	<u>Value</u>	Loss		
Closed-end funds	\$ 204,813	\$ 9,924		
Mutual funds	<u>1,104,856</u>	80,512		
Total assets at fair value	<u>\$ 1,309,669</u>	<u>\$ 90,436</u>		

NOTE 3 - NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions as of and for the years ended December 31, 2019 and 2018 are restricted by donors to provide funds for scholarships for education and training purposes for, or on behalf of, municipal clerks. The Board of Directors annually determines the maximum amount of scholarships that will be paid out during the year.

During the years ended December 31, 2019 and 2018, \$13,600 and \$10,112, respectively, were made available for scholarships for education and training purposes for, or on behalf of, municipal clerks.

NOTE 4 - RELATED PARTY TRANSACTIONS

Several officers and directors of the Foundation annually contribute to the Foundation. During the years ended December 31, 2019 and 2018, officers and directors of the Foundation contributed \$13,272 and \$13,057, respectively, to the Foundation.

NOTE 5 - FAIR VALUE OF FINANCIAL INSTRUMENTS

The following methods and assumptions were used by the Foundation in estimating its fair value disclosures for financial instruments:

Cash and cash equivalents - The carrying amounts reported in the statements of assets, liabilities and net assets - modified cash basis approximate fair values because of the short maturities of those instruments.

Investments - The fair values of investments are based on quoted market prices for those or similar investments.

The estimated fair values of the Foundation's financial instruments are as follows:

			Carrying <u>Amount</u>	_	Fair Value
December 31, 2019 Cash and cash equivalents Investments Cash and cash equivalents Investments			\$ 44,305 9,752 2,875,009	\$	44,305 9,752 2,875,009
December 31, 2018 Cash and cash equivalents Investments Cash and cash equivalents Investments			\$ 26,655 13,230 2,375,020	\$	26,655 13,230 2,375,020
	Fair Value	Level 1	Level 2		Level 3
December 31, 2019 Investments	\$ 2,875,009	\$ 2,875,009	\$ •	\$	-
December 31, 2018 Investments	\$ 2,375,020	\$ 2,375,020	\$ -	\$	-

This information is an integral part of the accompanying financial statements.

SUPPLEMENTARY INFORMATION

	_	20	<u>19</u>	
WITHOUT DONOR RESTRICTIONS	Fa	air Market <u>Value</u>		Cost
Money funds:			•	
Morgan Stanley AA Money Trust	\$	9,690	\$	9,690
Closed-end funds:				
SPDR DJ Wilshire Global		61,309		57,750
Vanguard Mid-Cap ETF		132,566		58,390
Vanguard Index Fds S&P 500 ETF		180,438		128,966
Mutual funds:				
Europacific Growth Fund		90,353		86,408
Gateway Fund		85,583		72,089
Blackrock Strategic Inc Opp		62,589		61,984
Invesco Conservative Inc Inst		328,128		327,587
T Rowe Price QM US Small Cap		44,889		34,920
MFS Value		197,869		162,691
Metropolitan West Tot Ret Bd		419,665		413,916
Oakmark International Advisor		67,860		68,526
Oppenheimer Developing Markets Fund		67,373		56,672
Pimco Income		63,368		62,982
Royce Total Return Fund		43,812		50,091
Templeton Global Bond Fund		83,750		94,310
Loomis Sayles Bond Fund		62,696		60,514
T Rowe Price Blue Chip		154,047		140,555
TOTAL INVESTMENTS WITHOUT DONOR RESTRICTIONS	\$	2,155,985	\$	1,948,041

·	<u>2018</u>			
	Fa	ir Market		
WITHOUT DONOR RESTRICTIONS		<u>Value</u>		Cost
Money funds: Morgan Stanley AA Money Trust	\$	13,092	\$	13,092
Closed-end funds: IShares TIPS Bond ETF SPDR DJ Wilshire Global Vanguard FTSE Developed Markets Vanguard Mid-Cap ETF Vanguard Index Fds S&P 500 ETF		57,164 35,762 85,961 140,391 210,736		58,362 39,024 87,582 79,255 187,524
Mutual funds: Europacific Growth Fund Gateway Fund Growth Fund of America Blackrock Strategic Inc Opp Invesco Conservative Inc Inst T Rowe Price QM US Small Cap MFS Value Metropolitan West Tot Ret Bd Oakmark International Advisor Oppenheimer Developing Markets Fund Pimco Income Royce Total Return Fund Templeton Global Bond Fund		129,442 55,036 129,401 58,327 137,339 49,463 152,153 241,300 54,580 94,765 58,700 49,822 59,334		139,376 47,716 117,132 59,987 137,611 46,505 156,551 252,670 67,246 92,802 59,473 67,086 66,674
TOTAL INVESTMENTS WITHOUT DONOR RESTRICTIONS	\$	1,812,768	\$	1,775,668

	<u>2019</u>	<u> </u>
WITH DONOR RESTRICTIONS	Fair Market <u>Value</u>	Cost
American Legal Publishing Corporate Education Fund:	\$ - 9	· -
Money Funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund	615	624
Equity securities (mutual funds) - Income Fund of America	12,819	10,441
General Code Publishing Education Fund:		
Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U,S. Government Securities Fund	- 1,321	- 1,362
Equity securities (mutual funds) - 0,3. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	14,932	12,394
Laser Fiche Institute Directors Colloquium Fund:		
Money funds - Morgan Stanley Liquid Asset Fund	2.004	- 2 021
Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	2,991 62,180	3,031 50,328
Equity securities (mutual funds) - income i and of America	0,	, -
Coded Systems Education Fund:		_
Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund	520	527
Equity securities (mutual funds) - Income Fund of America	13,636	11,095
Municipal Code Corporation Education Fund:		
Money funds - Morgan Stanley Liquid Asset Fund	-	- 1,927
Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	1,899 39,929	32,426
Equity securities (mutual funds) - moonie i und of America	00,020	,
Robert T. Thorpe Scholarship Fund:	6	6
Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund	3,534	3,673
Equity securities (mutual funds) - Income Fund of America	39,286	31,594
Lyall Schwarzkopf Education Fund:		
Money Funds - Morgan Stanley Liquid Asset Fund	2.020	4,002
Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	3,928 41,062	33,422
	,	,
Business Records Corporation Education Fund:	_	_
Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund	381	386
Equity securities (mutual funds) - Income Fund of America	11,821	9,617

		<u>19</u>
WITH DONOR RESTRICTIONS	Fair Market <u>Value</u>	Cost
Tak and Helen Kawagoe Education Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	\$ 6 2,948 38,992	\$ 6 3,051 31,011
Chris & Patrick Wilder Education Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	25 1,212 11,493	25 1,267 9,396
Microvote, Inc. Education Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	- 372 8,058	- 377 6,553
Norma Rodriguez Education Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	- 2,133 19,581	- 2,246 16,750
Elizabeth Kiss Education Fund: Money Funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	- 1,481 22,310	- 1,534 18,009
Robert W. Pritchard Education Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	13 552 8,872	13 566 7,026
California City Clerks Education Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	- 4,786 50,905	4,930 43,230
City Clerks of California Scholarship Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	- 6,294 66,905	- 6,538 55,060

	<u>20</u>	<u>19</u>
WITH DONOR RESTRICTIONS	Fair Market <u>Value</u>	Cost
WITH BONGK RESTRICTIONS		
Dyanne Reese Education Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	\$ - 531 7,242	\$ - 551 5,513
Mary Lynne Stratta Education Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	6 1,346 13,228	6 1,385 9,817
Marianne Edwards Education Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	6 1,308 24,533	6 1,379 19,116
New Mexico Clerks Association Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	2,079 20,038	2,167 17,007
James B. Tinnin Education Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	3,061 32,612	- 3,165 31,193
A. Fleming Bell Education Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	- 740 5,340	- 770 5,247
iCompass Education Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	- 521 6,072	- 554 5,697
Barstow Family Education Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	- 766 7,884	- 810 7,591
Reynolds Miel Education Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	- 1,154 7,321	- 1,197 7,261

	<u>2019</u>	
	Fair Market	
WITH DONOR RESTRICTIONS	<u>Value</u>	Cost
Buttiglieri Education Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	\$ - 1,338 9,078	\$ - 1,371 8,796
Simmons Leadership Scholarship Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	- 603 6,240	- 626 6,200
Uecker Education Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	- 255 3,549	- 265 3,552
Kayser Education Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	- 977 9,446	- 1,016 9,359
Oregon Association of Municipal Recorders Education Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	- 1,218 11,792	- 1,241 11,979
Region IV Education Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	- 254 2,634	- 257 2,620
Nebraska Education Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	- 501 4,291	- 513 4,290
Kelly Endowment Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	- 1,002 9,797	- 1,014 9,802

	<u>2019</u> Fair Market			
WITH DONOR RESTRICTIONS		<u>Value</u>		Cost
Young Scholarship Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	\$	- 2,040 19,740	\$	- 2,091 19,528
Municipal Clerks Association OG NJ Endowment Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America		975 9,460		1,003 9,365
TOTAL INVESTMENTS WITH DONOR RESTRICTIONS	\$	728,776	\$	629,763

	<u>2018</u>	
WITH DONOR RESTRICTIONS	Fair Market <u>Value</u>	Cost
American Legal Publishing Corporate Education Fund: Money Funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	\$ - 591 11,142	\$ - 612 10,096
General Code Publishing Education Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	1,269 12,919	- 1,337 11,940
Laser Fiche Institute Directors Colloquium Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	2,874 52,283	- 2,976 47,114
Coded Systems Education Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	- 500 11,837	- 518 10,717
Municipal Code Corporation Education Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	- 1,824 34,652	- 1,891 31,305
Robert T. Thorpe Scholarship Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	6 3,396 34,111	6 3,608 30,485
Lyall Schwarzkopf Education Fund: Money Funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	3,197 34,527	3,333 31,299
Business Records Corporation Education Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	- 366 9,940	379 9,006

	<u>20</u>	<u>18</u>
WITH DONOR RESTRICTIONS	Fair Market <u>Value</u>	Cost
Tak and Helen Kawagoe Education Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	\$ 6 2,832 33,507	\$ 6 2,996 29,626
Chris & Patrick Wilder Education Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	50 1,164 9,408	50 1,245 8,505
Microvote, Inc. Education Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	- 357 6,775	370 6,137
Norma Rodriguez Education Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	2,050 15,609	- 2,206 14,760
Elizabeth Kiss Education Fund: Money Funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	- 1,423 19,122	- 1,507 17,167
Robert W. Pritchard Education Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	13 531 7,460	13 557 6,566
California City Clerks Education Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	- 4,599 43,880	- 4,841 41,673
City Clerks of California Scholarship Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	6 6,048 56,986	6 6,421 52,231

	<u>20</u>	<u>18</u>
WITH DONOR RESTRICTIONS	Fair Market <u>Value</u>	Cost
Dyanne Reese Education Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	\$ - 511 6,089	\$ - 541 5,138
Mary Lynne Stratta Education Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	6 1,293 10,243	6 1,360 8,147
Marianne Edwards Education Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	6 1,257 20,991	6 1,355 18,129
New Mexico Clerks Association Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	- 1,998 16,400	- 2,127 15,475
James B. Tinnin Education Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	- 2,481 24,100	- 2,617 25,678
A. Fleming Bell Education Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	- 243 4,490	- 263 4,971
iCompass Education Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	501 5,106	- 544 5,383
Barstow Family Education Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	- 647 5,838	- 697 6,296
Reynolds Miel Education Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	- 534 4,750	- 580 5,306

	<u>20</u>	<u>18</u>
WITH DONOR RECTRICTIONS	Fair Market <u>Value</u>	Cost
WITH DONOR RESTRICTIONS	value	0031
Buttiglieri Education Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	\$ - 1,286 7,104	\$ - 1,346 7,725
Simmons Leadership Scholarship Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	- 490 4,456	- 516 4,990
Uecker Education Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	- 245 1,662	- 261 1,889
Kayser Education Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	- 850 6,932	- 899 7,736
Oregon Association of Municipal Recorders Education Fund: Money funds - Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	- 992 8,336	- 1,021 9,608
Region IV Education Fund: Money funds -Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	12 245 1,984	12 252 2,224
Nebraska Education Fund: Money funds -Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	- 251 1,237	- 257 1,407
Kelly Endowment Fund: Money funds -Morgan Stanley Liquid Asset Fund Equity securities (mutual funds) - U.S. Government Securities Fund Equity securities (mutual funds) - Income Fund of America	33 495 4,128	33 501 4,705
TOTAL INVESTMENTS WITH DONOR RESTRICTIONS	<u>\$ 575,482</u>	<u>\$ 543,506</u>

IIMC FOUNDATION BUDGET (Calendar Year)

	2019 BUDGET	ITEMIZATION	2019 AS OF 12-31-19	2020 BUDGET	ITEMIZATION	2020 AS OF 09-30-20
INCOME						
Voluntary Donations	55,000.00		53,645.00	47,000.00		40,845.00
CES Dues - City		51,000.00	53,230.00	0.00	45,000.00	40,620.00
CES Dues - Clerk		4,000.00	415.00	0.00	2,000.00	225.00
Annual Giving	42,000.00		84,648.25	52,000.00		59,821.00
Endowments		25,000.00	65,916.58		30,000.00	23,615.00
Memorials		1,000.00	4,480.00		2,000.00	3,000.00
Tributes		0.00	0.00		0.00	1,525.00
Society Donations		16,000.00	14,251.67		20,000.00	31,681.00
Special Events	45,500.00		33,596.30	35,650.00		11,880.00
Conference Trip Raffle-2019 Sales		7,000.00	8,600.00		0.00	0.00
Conference Registration Raffle-2019		2,000.00	105.00		0.00	0.00
Conference Tshirts - 2019		6,000.00	4,425.00		0.00	0.00
Conference Misc Raffles - 2019		2,500.00	2,915.00		0.00	0.00
Conference Bracelet - 2019		0.00	405.00		0.00	0.00
Conference Trip Raffle-2020 Trip		7,000.00	850.00		10,000.00	10,350.00
Conference Registration Raffle-2020		2,000.00	980.00		2,000.00	135.00
Conference Tshirts - 2021						850.00
Conference Tshirts - 2020		6,000.00	875.00		4,500.00	-925.00
Conference Misc Raffles - 2020		2,500.00	0.00		7,500.00	0.00
Conference Baseball Raffle 2020		0.00	0.00		0.00	925.00
Conference Bracelet - 2020		0.00			850.00	75.00
Silent Auction		10,000.00	10,278.00		8,500.00	0.00
Exhibit Hall Royalty			3,700.00		1,800.00	0.00
Amazon Smile/iGive Fund		500.00	463.30		500.00	371.00
Round Up App		0.00	0.00		0.00	99.00
IIMC Agreement (Sponsorships/Affinity/News Digest						
Advertising)	20,000.00		12,321.74	12,300.00		5,491.40
1st Qtr Service Contract '19		3,500.00	700.00			
2nd Qtr Service Contract '19		1,000.00	8,119.74			
3rd Qtr Service Contract '19		8,000.00	3,502.00			
4th Qtr Service Contract '19		7,500.00	0.00			
1st Qtr Service Contract '20						3,137.80
2nd Qtr Service Contract '20						501.00
3rd Qtr Service Contract '20						1,852.60
4th Qtr Service Contract '20						0.00
Other Income	5,688.00		0.00	0.00		0.00
Annual Contribution from IIMC (Policy 8)		5,688.00	0.00			0.00
IIMC Sponsorship Program (Business Council)		0.00	0.00			0.00
Other		0.00	0.00			0.00
Checking Interest		0.00	0.00			0.00
GRAND TOTAL OF INCOME	168,188.00	0.00	184,211.29	146,950.00	0.00	118,037.40

IIMC FOUNDATION BUDGET (Calendar Year)

EXPENSES	2019 BUDGET	ITEMIZATION	2019 AS OF 12-31-19	2020 BUDGET	ITEMIZATION	2020 AS OF 09-30-20
Operational Expenses	20,500.00		19,505.00	21,200.00		19,541.00
Auditor		7,775.00	7,425.00		7,775.00	8,230.00
Attorney Fees		500.00	385.00		1,000.00	200.00
Name change		0.00	0.00		0.00	0.00
Legacy Plan		0.00	0.00		0.00	0.00
Strategic Plan		0.00	0.00		0.00	0.00
Bookkeeper		9,600.00	9,600.00		10,200.00	8,450.00
Insurance		2,000.00	1,985.00		2,100.00	2,236.00
Filing Fees		125.00	110.00		125.00	425.00
IIMC Diversity Taskforce		0.00	0.00		0.00	0.00
Foundation Portfolios		500.00	0.00		0.00	0.00
Other - Facilitator		0.00	0.00		0.00	0.00
Office Expenses	500.00		857.34	600.00		801.83
Misc Office Exp		300.00	857.34		600.00	801.83
Printing (letterhead, etc.)		200.00	0.00		0.00	0.00
Annual Fund Raising Camp.	7,500.00		2,281.24	9,000.00		1,785.48
Printing Develop. Material (Conf Rcpt - May)		2,000.00	48.49		500.00	0.00
Pins		1,000.00	0.00		0.00	0.00
Conference T-shirts		3,000.00	1,909.87		3,000.00	0.00
Conference Bracelets		1,000.00	0.00		1,000.00	1,785.48
Silent Auction Expense		500.00	322.88		0.00	0.00
Annual Report (print,mail)		0.00	0.00		0.00	0.00
Video					4,500.00	
Board of Director's Expenses	8,000.00		837.66	4,000.00		0.00
Travel (Airfare, & Transport, Lodging, Meals)		8,000.00	837.66		4,000.00	0.00
Bd. of Directors Mtg. Expenses		0.00	0.00		0.00	0.00
Expense Savings (In-Kind)	[0.00]	[0.00]	[0.00]	[0.00]	[0.00]	[0.00]
Total Operational Expense	36,500.00	0.00	23,481.24	34,800.00	0.00	22,128.31
Gain/(Loss)	131,688.00	0.00	160,730.05	112,150.00	0.00	95,909.09

IIMC FOUNDATION BUDGET (Calendar Year)

OTHER EXPENSES (COMMITMENT)	2019 BUDGET	ITEMIZATION	2019 AS OF 12-31-19	2020 BUDGET	ITEMIZATION	2020 AS OF 09-30-20
Educational Funds	0.00		13,600.00	0.00		4,883.15
IIMC Educational Grant		0.00	0.00			0.00
Unrestricted CMC Scholarships (\$400)		0.00	1,600.00			0.00
Unrestricted MMC Scholarships (\$400)		0.00	1,200.00			0.00
Unrestricted Tinnin Online Scholarship (\$100)		0.00	0.00			2,783.15
Restricted CMC Scholarships (\$400)		0.00	6,000.00			0.00
Restricted MMC Scholarships (\$400)		0.00	4,000.00			1,000.00
Tinnin Restricted Online Learning (\$100)		0.00	800.00			1,100.00
LF Institute Director Colloquium		0.00	0.00			0.00
State Ed Grants (\$500)		0.00	0.00			0.00
Distance Learning (\$100)		0.00	0.00			0.00
Conference Grants		0.00	0.00			0.00
Speaker Grants (IIMC Gift)						
Total Educational Funds	0.00	0.00	13,600.00	0.00	0.00	4,883.15
			í			,
Policy 8				0.00		
Annual Contribution to IIMC (Policy 8)	0.00	0.00	51,479.00	0.00	0.00	0.00
Total Policy 8	0.00	0.00	51,479.00	0.00	0.00	0.00
TOTAL OPERATIONAL/OTHER EXPENSES	36.500.00	0.00	88,560.24	34,800.00	0.00	27,011.46
Gain/(Loss)	131,688.00	0.00	95,651.05	112,150.00	0.00	91,025.94
(2000)	101,000100	0.00	00,001100	112,100.00	0.00	01,02010
INVESTMENTS	2019 BUDGET	ITEMIZATION	2019 AS OF 12-31-19	2020 BUDGET	ITEMIZATION	2020 AS OF 09-30-20
Restricted Endowments (\$\$ to Smith Barney)		0.00	58,001.58		0.00	25,235.00
Unrestricted Transfers to Smith Barney		0.00	20,000.00		0.00	25,000.00
Policy 8 Investments		0.00	0.00		0.00	0.00
Total Investments	0.00	0.00	78,001.58	0.00	0.00	50,235.00
TOTAL OPERATIONAL/OTHER EXP/INVESTMENTS	36,500.00	0.00	166,561.82		0.00	77,246.46
Gain/(Loss)	131,688.00	0.00	17,649.47		0.00	
Guin/E000)	101,000.00	0.00	17,040.47		0.00	40,700.0
TOTAL NET INCOME/LOSS	131,688.00	0.00	17,649.47		0.00	40,790.94
MCEF Contributions towards Scholarships & IIMC Edu	ıcation Programs (si				0.00	
Previous Year IIMC Website Scholarship/Education	rigures		1,139,055.64			1,204,134.0
(Add total education/policy 8 funds - Current Yr)			65,079.00			4,883.1
New Figure - Need to update IIMC website at year-end			1,204,134.64			1,209,017.7

REPORT OF THE BYLAWS COMMITTEE October 6, 2020

Madam President and the IIMC Foundation Board:

The Bylaws Committee was assigned the following tasks.

The Bylaws Committee was asked to weigh-in on the questions of whether the Foundation Board should consider designating one spot in the Board for a Region XI member only, and additionally to cover expenses for that member due to the cost of foreign travel. After consideration, by Bylaws Committee unanimously agreed with the Executive Committee that Region XI members should follow the same election procedures as others and pay their own travel.

We believe that completes our assignment. We will, of course, be glad to answer any questions at the annual meeting.

That concludes the report of the Bylaws Committee.

Respectfully submitted,

Sharon Cassler Bev Hammerstrom Pamela Smith Steve Wolf, Chair



To: Mary Lynne Stratta, MMC IIMC Foundation President

Fr: Sharon K. Cassler, MMC

Donor Recognition Committee Chair

The Donor Recognition has a lot to work on throughout the year, however, the majority of our time so far this year has been discussing ways that we can recognize those members who contribute \$25 and below.

After great discussion and sharing of ideas, it was decided that we would send a postcard, personally signed by the Foundation President thanking them for being a "shining star" in our organization. We wanted the message to be short and sweet, but also wanted to direct them to the website where, hopefully, they will explore and be enticed to give more next year.

Getting the list of those donors has been a challenge at best. We worked with Roxanne as well as Janet from HQ and believe that we are finally to a place where we have a workable list. If the Board approves the postcard, we want to begin getting those out immediately.

We also discussed spotlighting a member for the Digest. We felt that if other members saw/read an article about a fellow member contributing to the Foundation, that might cause them to give as well. We have done spotlights before but mostly for the larger givers or those who received a scholarship. We felt that our focus needed to be on the member who is only able to give \$10, \$15 or \$20. We want to be sure they know that TRULY every dollar counts and that everyone needs to be recognized for their contribution. Kathy Dornan has taken on the task of reaching out to the members and gathering their information for inclusion in the Digest.

The second half of the year will be to work on the awards that will be given at next years Conference in Grand Rapids. We'll begin that work in February once Roxanne has closed out 2020.

Respectfully submitted,

Sharon K. Cassler, MMC
Donor Recognition Committee Chair



Page 93



2020-2021 IIMC FOUNDATION BOARD OF DIRECTORS

President

Mary Lynne Stratta City of Bryan P. O. Box 1000 Bryan, TX 77805 979-209-5005 W 979-777-5021 C mstratta@bryantx.gov 2023 A

Treasurer

Roxanne Schneider P. O. Box 333 1302 Wilson Street Dysart, IA 52224 319-640-8134 C schnrox@fctc.coop 2021 C

IIMC President

Mary Johnston
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IIMC Vice President

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Vice President

Buster Brown
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Secretary

Colleen J. Nicol City of Riverside 3900 Main Street Riverside, CA 92522 951-826-5818; 951-826-5557 W 951-538-3233 C cnicol@riversideca.gov 2021 A

IIMC President Elect

Sheri Pierce
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Member

James Bonneville Municipal Code Corporation 3315 Settlers Avenue Stillwater, MN 55082 651-262-6262 C jbonneville@municode.com 2023 B



2020-2021 IIMC FOUNDATION BOARD OF DIRECTORS

Page 2

Member

Sharon Cassler
City of Cambridge
1131 Steubenville Avenue
Cambridge, OH 43725
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Member

Beverly Hammerstrom Retired 1183 Oakmont Drive Temperance, MI 48182 734-847-8415 H 734-347-3798 C bhammer103@aol.com 2022 B

Member

Wayne Hussey
Wayne Hussey Consulting, LLC
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Member

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Member

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Member

Melissa Henley Laserfiche 3545 Long Beach Boulevard Long Beach, CA 90807 562-988-1688, Ext. 230 W 562-253-1306 C melissa.henley@laserfiche.com 2021 B

Member

Cristina LoVerde General Code 781 Elmgrove Road Rochester, NY 14624 585-328-1810 W 585-727-6846 C cloverde@generalcode.com 2021 B

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2020-2021 IIMC FOUNDATION BOARD OF DIRECTORS

Page 3

Member

Vincent Buttiglieri
Township of Ocean
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2021 A

IIMC Executive Director (Non-Voting)

Chris Shalby IIMC 8331 Utica Avenue, Suite 200 Rancho Cucamonga, CA 91730 909-944-4162 W 626-755-1045 C chriss@iimc.com

Member

Stephen G. Wolf American Legal Publishing Company One W. Fourth Street, 3rd Floor Cincinnati, OH 45202 513-421-4248 W 513-521-7336 C swolf@amlegal.com 2022 B

IIMC Education Director (Non-Voting)

VACANT IIMC 8331 Utica Avenue, Suite 200 Rancho Cucamonga, CA 91730

IIMC FOUNDATION COMMITTEES 2020 - 2021 - As of May 16, 2020					
COMMITTEE	CHAIR	MEMBERS			
Nominating	Beverly Hammerstrom	Buster Brown			
		Steve Wolf			
Executive Committee	Mary Lynne Stratta	Buster Brown			
		Roxanne Schneider			
		Colleen Nicol			
Finance Committee	Roxanne Schneider	Buster Brown			
		Wayne Hussey			
		James Bonneville			
		Mary Lynne Stratta			
By-Laws/Policy	Steve Wolf	Sharon Cassler			
		Beverly Hammerstrom			
		Shari Moore			
		Pamela Smith			
Special Events	Shari Moore	Tracy Davis			
		Roxanne Schneider			
		Mary Johnston			
		Kathy Dornan			
		Vinnie Buttiglieri			
Donor Recognition	Sharon Cassler	Kathy Dornan			
		Sheri Pierce			
		Tracy Davis			
		James Bonneville			
Marketing	Melissa Henley	Cristina LoVerde			
		Shari Moore			
		Steve Wolf			
		Vinnie Buttiglieri			
		Chris Shalby			
Revenue Growth	Colleen Nicol	Wayne Hussey			
		Melissa Henley			
		Sharon Cassler			
		James Bonneville			
		Buster Brown			
		Cristina LoVerde			
Development	Vinny Buttiglieri	Open to all			

Representative to IIMC 75 Year Anniversary - Shari Moore Business Partners Council - Dale Barstow and Donny Barstow